

**SECTION 000003 – BULLETIN NUMBER 3**

**DATE:           OCTOBER 2<sup>ND</sup>, 2025**

**TO:             ALL BIDDERS**

**FROM:          JEREMY C. FLANSBURG, MCPPO  
ASSISTANT PURCHASING DIRECTOR  
CITY OF WORCESTER  
PURCHASING DIVISION  
455 MAIN STREET  
WORCESTER, MA 01605**

**RE:            BURNCOAT SENIOR HIGH SCHOOL  
REQUEST FOR SERVICES – OWNERS PROJECT MANAGER  
179 BURNCOAT STREET, WORCESTER, MA 01606**

**THIS BULLETIN FORMS A PART OF THE REQUEST FOR SERVICES AND MODIFIES THE ORIGINAL DOCUMENTS DATED SEPTEMBER, 2025.**

**PART 1 - GENERAL**

- 1.1**      Questions or requests for clarification shall be in writing, addressed to Jeremy C. Flansburg at **PURCHASING DIVISION**, and may be sent to [flansburgjc@worcesterma.gov](mailto:flansburgjc@worcesterma.gov). Please include your name, phone number and e-mail.
- 1.2**      Part 2 of this bulletin indicates additions/clarifications to the Request for Services.

**PART 2 - REQUEST FOR SERVICES**

- 2.1**      **REQUEST FOR SERVICES** – Informational meeting sign-in sheet attached

**END OF BULLETIN NUMBER 3**

ROSS ADAMS - CITY OF WORCESTER

10/1/2025 SIGN-IN SHEET

BURNCOAT SENIOR HIGH SCHOOL

WALTHAM - 0PM - 3PM

Scott Conover, Turner Townsend ~~teary~~ scott.conover@turnertown.com

MATT MCCAFFERTY - TTH matt.mccafferty@turnertown.com

Susan Feddema Skarshe susan.feddema@chansha.com

BRENDAN WALSH LEFTFIELD BWALSH@LEFTFIELDPM.COM

Ronald Rickey - Arcadis.com ronald.rickey@arcadis.com

DAVID BILLINGS - Liko-Hum BILLINGS@Liko-Hum.com

Aurora Cammarata acammarata@vertexeng.com VERTEX

TERRY HARTFORD DORE + WHITTIER

Nick Ward

Dore + Whittier

Adam Thibeault

Downes Construction

Molly Cornfield

CHA Consulting

Phil Palumbo

Colliers

Len Carlson

Leftfield jcarlson@leftfieldpm.com

Sean Brennan

LPA/Architects sbrennan@lpa.com

PETER A. CARUSO, Jr.

" pcaruso@lpa.com

Mike Moldakowski

LPA/Architects moldakowski@lpa.com

Rob Paro Jr

LPA architects rparo@LPA.com

DEVIN CANTON

HMFH ARCHITECTS - DCANTON@HMFH.G

CHRISTINA BAZZELMAN

LPA/ARCHITECTS cbazzelman@lpa.com

RIOU LAMOREUX

LPAA rlamoreux@lpa.com

JOSEPH FRANKBURG

PURCHASING

ERICK BAKSTRA

AECOM

Erick.Bakstra@AECOM.com

RICHARD IKONEN

WPS

IKONEN@WORCESTERSCHOOLS.NET

Kevin Peloguin

WPS

Pelouin@WorcesterSchools.net

Figure 1. The effect of the concentration of the *Agrobacterium* suspension on the transformation efficiency of *Agrobacterium* strains.

1.  $\lim_{x \rightarrow 0} \frac{1}{x} = \infty$  (for  $x > 0$ )

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

---

---

---

\_\_\_\_\_

\_\_\_\_\_

100

*Journal of Management Inquiry* 20(6) 798-814

[illegible]

124100 125000 126000 127000 128000 129000 130000 131000 132000 133000 134000 135000 136000 137000 138000 139000 140000 141000 142000 143000 144000 145000 146000 147000 148000 149000 150000 151000 152000 153000 154000 155000 156000 157000 158000 159000 160000 161000 162000 163000 164000 165000 166000 167000 168000 169000 170000 171000 172000 173000 174000 175000 176000 177000 178000 179000 180000 181000 182000 183000 184000 185000 186000 187000 188000 189000 190000 191000 192000 193000 194000 195000 196000 197000 198000 199000 200000