



SFY2025 Senator Charles E. Shannon Jr., Community Safety Initiative Grant Program Application

Massachusetts Office of Grants and Research (OGR), Justice and Prevention Division

Introduction

The Executive Office of Public Safety and Security's (EOPSS) Office of Grants & Research (OGR) is responsible for administering the Senator Charles E. Shannon Jr., Community Safety Initiative (Shannon CSI) Grant Program. The Shannon CSI Grant Program is authorized under Chapter 126 of the Massachusetts Acts of 2024, An Act making appropriations for Fiscal year 2025.

The Shannon CSI Grant Program incorporates the key elements of the Office of Juvenile Justice and Delinquency Prevention (OJJDP) Comprehensive Gang Model. Grant funding, oversight, and technical assistance support regional and multi-disciplinary approaches to combat gang violence through coordinated prevention and intervention, law enforcement, prosecution, and reintegration type programs.

Funding Overview

Due to additional legislative language requirements (***\$400,000 shall be expended for targeted violence prevention initiatives at state or federally-assisted housing sites; provided further, that preference shall be given to sites that have been subject to enforcement actions by the United States Department of Justice***), OGR expects to award approximately \$10.7 million with an additional \$400,000 awarded to sites that apply to target violence prevention initiatives at state or federally-assisted public housing sites, for a total of \$11.1 million.

Applicant Eligibility

OGR strongly recommends applications demonstrate a collaborative effort within a municipality or region. For each application, OGR encourages a municipal entity to serve as the lead applicant and fiscal agent. OGR encourages sign-off by a Senior/Municipal Department Official to demonstrate executive leadership and commitment to the collaborative effort. Funds may be distributed to project partners by the lead fiscal agent. Project partners in the multi-disciplinary team may include municipal and state law enforcement agencies, non-profit community based organizations, and other government agencies including but not limited to: District Attorneys' Offices, Probation, Parole, Department of Youth Services, and Sheriffs' Offices.

Multiple municipalities may apply together as a regional collaborative group, with one municipality serving as the lead applicant and as the fiscal agent for the group.

The 2025 Shannon CSI AGF is a competitive grant program. EOPSS OGR may award full funding, partial

funding, or no funding.

For more details, please review the [Availability of Grant Funds](#) on our website.

Key Dates

AGF Posted: **Friday , August 23, 2024**

Application Due: **Friday, September 27, 2024 no later than 4:00pm**

Anticipated Award Announcements: **November/December 2024**

Performance Period: **On or about January 1, 2025 through December 31, 2025**

Please email all questions related to this application to **Program Coordinator Emily Haines** at Emily.Fontaine@mass.gov

Directions

Please complete all sections in this application.

The "Save" feature at the bottom of each page allows you to save your responses and provides you with a unique link to return at a later time without losing any information you have entered. Please save periodically to avoid losing any information. If you mistakenly close the page before saving, your responses will not be saved. Once you have completed all relevant sections in the application, click the "Submit" button.

Please note that once you submit the application, you will not be able to edit your responses.

Applicant Name

City of Worcester

Applicant Type

Municipal Agency (Other)

Applicant Address

128 Providence St, Worcester, Massachusetts 01604-5432

Applicant Tax ID Number

046001418

Authorizing Official Contact

Name

Raquel Castro-Corazzini

Job Title

Director of Youth Opportunities

Email

castro-corazzinir@worcesterma.gov

Phone



Is the Authorizing Official Contact mailing address the same as the agency address?

Yes

Grant Point of Contact

Name

Raquel Castro-Corazzini

Job Title

Director of Youth Opportunities

Email

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Phone

[REDACTED]

Is the Grant Point of Contact mailing address the same as the agency address?

Yes

Fiscal Point of Contact

Name

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Email

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Phone

[REDACTED]

Is the Fiscal Contact mailing address the same as the agency address?

Yes

Currently Registered in SAM

No

Project Summary

Please provide four sentences, summarizing the activities, programs and/or equipment to be purchased if awarded these grant funds.

Worcester, Massachusetts, is facing increasing gang violence, with 23 active gangs and a significant portion of membership being youth under 25 years old. The Worcester Police Department (WPD), in partnership with the Division of Youth Opportunities (DYO) and the Worcester Youth Violence Prevention Initiative (WYVPI), is working to address gang violence through prevention, intervention, and suppression strategies. These efforts include innovative programs such as the ARTS AND MUSIC POLICE PARTNERSHIP (AMPP), the Police/Clergy Partnership, and the Police Athletic and Activities League (PAAL), designed to engage at-risk and high-risk youth in positive activities. The project seeks Shannon Community Safety Initiative funding to provide much-needed resources for youth violence prevention, workforce readiness, counseling, and engagement opportunities.

Housing Sites

New this year: Legislative language requires \$400,000 in Shannon funds to be awarded to target violence prevention initiatives at state or federally-assisted public housing sites. Applicants can apply to include this

funding as part of their SFY25 funding request.

Would you like to include programming for services at state or federally-assisted public housing site(s)?”

No

Application Narrative

Gang Violence Problem Statement:

Describe the current nature and extent of the gang violence problem within the applicant community and for any partnering communities identified in response to this application. The gang violence problem should be reflective of the applicant’s gang definition and the Shannon youth definition.

Gang Definition

- Detail how the term *gang* is defined by the applicant community.
- Explain how this definition was constructed (e.g., law enforcement task force, adaptation from evidence-based literature, etc.).

Shannon Youth Definition

- Shannon eligible youth are defined as: **(1)** between the ages of 10-24 years of age; **(2)** living in a *high-risk (or hot spot) area within the community**; and **(3)** *at-risk or high-risk* of becoming involved, or currently involved, in gang activity.
- Applicants must detail how the term high-risk (or hot spot) area within the community is defined by the applicant community (e.g., law enforcement crime analysis, research literature, community assessment, etc.).

Needs Assessment

Worcester, Massachusetts, the second largest city in New England, is a diverse community with a population of 205,918, according to the 2020 Census, reflecting a 14.1% growth since 2010. The city’s population is a blend of ethnic and racial backgrounds, with 48.9% identifying as White, 13.7% as Black or African American, 7.1% as Asian, and 24.6% as Hispanic or Latino (of any race). However, Worcester faces a range of significant risk factors—such as unemployment, cycles of gang involvement spanning generations, and limited school resources—leading to elevated levels of toxic stress and contributing to youth violence.

Despite an existing comprehensive youth violence prevention strategy, Worcester continues to need more resources to ensure a coordinated delivery of essential programs and services to divert youth who are at risk of gang involvement. The Worcester Police Department (WPD), together with key community partners, seeks funding from the Shannon Community Safety Initiative (Shannon CSI) to implement services that provide workforce readiness training, school counseling, violence prevention education, and other engagement opportunities for at-risk and high-risk youth in the city.

WPD has observed shifts in gang activity due to changing societal dynamics and law enforcement efforts. Currently, there are 23 active gangs in Worcester: 9 city-wide gangs, 8 national gangs, 5 neighborhood-level gangs, and 1 regional gang. These gangs collectively have an estimated 1,485 members, with around 18% (272 members) under the age of 25. Worcester’s definition of a gang aligns with the U.S. Department

of Justice's National Institute of Justice model, categorizing gangs as ongoing criminal organizations with identifiable leaders, symbols, and territorial control. Non-traditional or hybrid gangs, which may lack clear structure, leadership, or symbols, are also recognized by WPD. Definitions of "at-risk" and "high-risk" youth are based on the Executive Office of Public Safety and Security (EOPSS) framework, with risk factors such as lack of role models, poor education outcomes, substance abuse, and high rates of community violence and unemployment contributing to youth vulnerability.

Proposed Strategy:

For this section, use the Shannon youth definition (defined above) when determining what youth participants are eligible to receive services.

Strategy Description

- Explain and describe the identified strategy and its outcomes, as they relate to and address the *Gang Violence Problem Statement*. Note that preference will be given to programs that target geographical locations that demonstrate high levels of gang violence and describe a regional, multi-jurisdictional strategy.
- Applicants must demonstrate a comprehensive multi-disciplinary approach based on OJJDP's Comprehensive Gang Model and reflects evidence-based best practices (see *Other Requirements*, p. 3 of the AGF).

If the applicant has received Shannon funding previously:

List and briefly describe any site challenges from prior Shannon funding cycles.

- Does the strategy address any of the listed challenges?
 - *If so:* Describe how the strategy has been modified to address these challenges.
 - *If not:* Explain why these challenges have not been addressed.

Strategy Development

- What methods have been used to identify strategies, or gaps in services, needed to address the specific gang violence problem in the community as illustrated in the *Gang Violence Problem Statement* (e.g., community risk assessments, recommendations from steering committee members or other stakeholders, etc.)?

If an applicant received funding previously:

Community risk assessments:

- What is the status of your community risk assessment? If an assessment has not been completed, please explain why and provide a timeline for completion.
 - Also, if completed, detail what recommendations (if any) were adopted from the assessment, and their impact on proposed Shannon programming.
 - What role has your LARP and/or Statewide Research Partner played in preparing the assessment?

Project Description

WPD has fostered a citywide partnership model that encourages collaboration between law enforcement and community members to address gang violence. The department's Gang Unit operates with a dual mission: monitoring and analyzing gang-related activity while simultaneously engaging with at-risk youth to offer alternatives to gang involvement. As an active member of the Worcester Youth Violence Prevention Initiative (WYVPI) Planning Team, WPD participates in regular assessments to evaluate the strengths and weaknesses of existing youth violence prevention strategies and recommend data-driven, actionable solutions.

Launched in June 2015, WYVPI is a coalition of over 40 community organizations, city departments, and stakeholders. This initiative brings together diverse sectors to share information, review data, engage in cross-sector training, and advocate for policy changes. Key components of WYVPI include a Governance Committee, Planning Team, Working Groups, and an Accountability Committee made up of community members affected by violence. The initiative's strategic goals focus on connecting at-risk and high-risk youth with mental health services, substance abuse programs, educational support, and employment opportunities.

WYVPI's Community Assessment, conducted in collaboration with community partners, provides a blueprint for addressing youth violence in Worcester. The 2021 Worcester Youth Violence Assessment underscored the need to address racial inequities in violence outcomes and supported the creation of a Community Advisory Board (CAB) of young people and community members to guide youth violence prevention strategies. Subsequent Shannon CSI-funded activities will build on this foundation by enhancing service delivery and improving access to critical resources for youth impacted by gang violence.

Strategy Description

The programs proposed for funding through Shannon CSI use a comprehensive, multi-disciplinary approach aligned with the Office of Juvenile Justice and Delinquency Prevention's (OJJDP) Comprehensive Gang Model. The following are examples of programs designed to address the gang violence problem:

Arts and Music Police Partnership (AMPP): This program fosters collaboration between WPD and the local arts community to engage high-risk youth through music therapy. Led by a professional music therapist, police officers and youth work together to create and record music, which has been shown to improve social well-being and strengthen relationships between law enforcement and youth. The program is expected to attract at least 15 youth between the ages of 13-16.

Final Notice: A joint initiative between WPD and the County Sheriff, this program works with high-risk offenders who are nearing release from prison. The program provides social services referrals to soon-to-be-released inmates while warning them of enhanced prosecution if they reoffend, aiming to reduce recidivism and gang-related violence.

Police/Clergy Partnership: Pairing WPD officers with clergy from nine parish centers, this initiative provides at-risk youth in high-priority neighborhoods with access to homework assistance, job skills training, and community service opportunities. The partnership creates safe spaces for youth to engage with positive role models in their communities.

Police Athletic and Activities League (PAAL): This national model program engages approximately 100 high-risk youth, ages 14-19, in basketball leagues where they learn teamwork and are held accountable for their actions. PAAL aims to foster mentorship relationships between WPD officers and participating youth.

Partner Selection:

- Based on the strategy, explain how and why *each* potential partner was selected to address the *Gang Violence Problem Statement*. Include a statement about the steering committee's level of involvement during the partner selection process.
- Complete the *Partner Selection Workbook* (Attachment B) detailing the funded partners selected based on the *Gang Violence Problem Statement*.

Project Description

WPD collaborates closely with WYVPI partners to identify and address barriers to youth violence prevention, such as limited access to mental health services and recreational programs. The Division of Youth Opportunities (DYO), a longstanding partner in the WYVPI, has played a crucial role in expanding the partnership network through a pilot Request for Proposals (RFP) process for FY24. Moving forward, DYO will formalize agreements with selected partners who are best positioned to serve the target population. These partners include:

Big Brothers Big Sisters of Central Massachusetts & Metrowest (BBBS): A mentoring program that pairs at-risk youth with volunteers who provide one-on-one support.

Boys & Girls Club of Worcester (BGC): BGC's Gang Prevention through Targeted Outreach program serves approximately 75 youth annually, providing a safe space for youth at higher risk of gang involvement.

Worcester Community Action Council (WCAC): WCAC operates the Start Our Success (SOS) and Students Making A Real Transformation or Transition (SMARTT) programs, which offer employment and life-skills training to at-risk youth.

Worcester Youth Center (WYC): Located in the high-risk Main South neighborhood, WYC provides youth with job readiness training, HiSET classes, and subsidized employment opportunities.

Collaboration with other funding sources:

- Communities often use multiple funding streams to combat *gang violence*. Please identify other funding streams you may be receiving, such as the Safe and Successful Youth Initiative, and how these funding streams will enhance or complement programming delivered through Shannon CSI.

Project Description

Worcester utilizes several funding streams to address youth and gang violence. The Safe and Successful Youth Initiative (SSYI), led by Lt. Sean Murtha, supports proven-risk youth who have committed serious, often gang-related crimes. By coordinating efforts across Shannon CSI and SSYI, WPD ensures a seamless transition for youth between the two programs. Other funding sources include the U.S. Department of Justice's Byrne JAG grant, which funds targeted policing strategies, and Recreation Worcester, which provides free, citywide youth development programs. These complementary funding sources enhance Worcester's capacity to engage and support at-risk and high-risk youth across the city.

Pertinent information such as graphs or charts may be uploaded on the "Document Upload" page under "Additional Materials."

Budget

Dollar amount of funding requested in your application

\$1,330,761.49

Budget Narrative

For each cost category that has an associated funding request in the Budget Excel Worksheet (Attachment A), please provide an overall description and justification of that cost category. The budget category narratives should describe what the budget entails, why the items in that category are needed, and how the budgeted amount was determined. Please include any hires under personnel, a particular training, supplies needed, vendor information or process for selecting a vendor, where applicable. Applicants should submit a budget for *up to* approximately 12 months.

The budget narratives should demonstrate how the costs in the proposed *Budget Excel Workbook* specifically link to your proposed strategy to combat gang violence.

The budget narrative for each cost category should not be a copy-paste list of the budget item list from your Budget Excel Worksheet - you are expected to justify the need for those items as outlined above.

Does the budget for this project include personnel costs?

Yes

Personnel Narrative

The budget for the Shannon Community Safety Initiative grant includes funding for key positions that will support prevention, intervention, and suppression efforts to reduce gang violence in Worcester. The Worcester Police Department (WPD) will allocate funds for personnel including a Program Manager, who will oversee grant implementation and coordination, and WPD's Gang Unit officers, who will monitor and address gang activity. Additional funding is designated for the Division of Youth Opportunities (DYO) staff, including outreach workers and case managers responsible for direct engagement with at-risk and high-risk youth. Resources will also cover stipends for community partners, including the Worcester Youth Violence Prevention Initiative (WYVPI), to provide support services such as counseling, job readiness, and educational programming.

Personnel Costs

\$57,978.35

Does the budget for this project include overtime & enforcement costs?

Yes

Overtime & Enforcement Narrative

The Worcester Police Department (WPD) is requesting funding to support overtime costs associated with its gang violence prevention and intervention activities under the Shannon Community Safety Initiative grant. Overtime is essential to ensure adequate staffing for the following key activities:

Overtime & Enforcement Costs

\$270,945.54

Gang Unit Enforcement and Monitoring: Officers from the WPD Gang Unit will work overtime hours to conduct targeted enforcement in gang-affected areas, monitor active gang members, and respond to gang-related incidents. This will allow for increased visibility and rapid response in high-risk neighborhoods to prevent gang violence and ensure community safety.

Community Engagement and Prevention Programs: WPD officers will also dedicate overtime hours to participate in community-based programs like the ARTS AND MUSIC POLICE PARTNERSHIP (AMPP), the Police/Clergy Partnership, and the Police Athletic and Activities League (PAAL). Their involvement is critical to building trust with at-risk and high-risk youth, offering mentorship, and fostering positive police-community relationships.

The overtime rate for officers will be calculated based on current labor agreements and will cover hours worked beyond regular shifts to ensure consistent and sustained engagement in these critical activities. This funding will support effective gang suppression and prevention efforts by allowing WPD to deploy necessary personnel without disrupting routine operations.

Does the budget for this project include fringe & payroll tax costs?

Yes

Fringe & Payroll Tax Narrative

The Shannon Community Safety Initiative grant will cover fringe benefits and payroll taxes for personnel involved in the program. These costs are essential to ensuring full compensation for Worcester Police Department (WPD) officers, Division of Youth Opportunities (DYO) staff, and partner program employees.

Fringe & Payroll Tax Costs

\$12,755.24

Fringe benefits include health insurance, retirement contributions, and other employee benefits provided by the City of Worcester. Payroll taxes will cover mandatory contributions to Social Security, Medicare, and unemployment insurance, as required by federal, state, and local laws. The total fringe and payroll tax costs for our partners are calculated as a percentage of each employee's salary and overtime, ensuring compliance with compensation requirements and supporting staff retention.

Does the budget for this project include indirect rate costs?

No

Does the budget for this project include consultants/contract costs?

Yes

Consultants/Contractors Narrative

The Shannon Community Safety Initiative grant will fund contracts and consultant services to enhance the capacity of the Worcester Police Department (WPD) and the Division of Youth Opportunities (DYO) in implementing violence prevention and intervention programs. These external partnerships are critical for providing specialized expertise and expanding service delivery to at-risk and high-risk youth.

Community-Based Organizations: Contracts will be established with local nonprofits and service providers such as Big Brothers Big Sisters (BBBS), Boys & Girls Club (BGC), and Worcester Youth Center (WYC) to deliver targeted interventions. These organizations will provide mentorship, gang prevention education, job readiness training, and recreational programming, addressing the diverse needs of youth affected by gang violence.

Mental Health and Social Service Consultants: To address the underlying trauma and mental health issues contributing to youth violence, licensed therapists and social service consultants will be contracted to provide counseling, crisis intervention, and family support services. These consultants will work alongside DYO outreach workers and case managers to ensure comprehensive care for youth and their families.

Program Evaluation and Data Analysis: Consultants with expertise in program evaluation and data analysis will be hired to assess the effectiveness of the Shannon grant activities. This includes tracking outcomes, measuring the impact of prevention strategies, and ensuring that evidence-based practices are implemented to maximize positive youth outcomes.

These contracts and consultant partnerships will be formalized through memoranda of understanding (MOUs), and each partner will be selected based on their ability to serve the target population and achieve the grant's goals.

Consultants/Contractors Costs

\$896,861.98

Does the budget for this project include subawards?

No

Does the budget for this project include violence prevention initiatives for housing sites?

No

Does the budget for this project include equipment & technology costs?

Yes

Equipment & Technology Narrative

The Shannon Community Safety Initiative grant will allocate funds for technology that supports program administration, data collection, communication, and service delivery for gang prevention and intervention efforts in Worcester. The use of technology is essential for efficient management, accurate tracking of outcomes, and enhancing collaboration among the Worcester Police Department (WPD), Division of Youth Opportunities (DYO), and community partners.

Equipment & Technology Costs

\$3,375.00

Data Management and Reporting Systems: Funding will be used to enhance or acquire software and tools to track key performance indicators, including participant engagement, service delivery, and program outcomes. This will allow for real-time data sharing between WPD, DYO, and program partners, improving coordination and ensuring that evidence-based practices are implemented effectively.

Computers and Mobile Devices: Grant funds will be used to purchase laptops, tablets, or other mobile devices for outreach workers, case managers, and police officers involved in grant activities. These devices will allow for efficient case management, remote data entry, and communication while staff are working in the community, ensuring that youth receive timely interventions and support.

Communication Tools: To facilitate collaboration among WPD, DYO, and other stakeholders, funds will be allocated for communication tools such as virtual meeting platforms, secure email systems, and group messaging applications. These technologies will help streamline communication and coordination across departments and community partners.

Does the budget for this project include supplies costs?

Yes

Supplies Narrative

The Shannon Community Safety Initiative grant will allocate funds for essential supplies needed to support the implementation of youth violence prevention and intervention programs. These supplies will ensure that outreach, engagement, and program activities are conducted effectively, and that

Supplies Costs

\$8,015.00

program staff and participants have the necessary resources to achieve desired outcomes.

Program Activity Supplies: Funds will be used to purchase materials for youth engagement activities, including recreational, educational, and skill-building supplies. This includes sports equipment, art supplies, notebooks, and other resources needed for workshops, mentorship programs, and recreational activities that foster positive youth development.

Office Supplies: Essential office materials such as paper, pens, binders, and other administrative items will be purchased to support program staff, including outreach workers, case managers, and consultants. These supplies are necessary for day-to-day operations, maintaining accurate records, and producing reports required by the grant.

Personal Protective Equipment (PPE): To ensure the safety of staff and participants, especially in light of ongoing public health concerns, funds will be allocated for PPE such as masks, hand sanitizers, and cleaning supplies. These items will be critical in ensuring that all in-person activities are conducted safely, particularly in high-risk communities.

Promotional and Educational Materials: Supplies such as brochures, flyers, and other outreach materials will be produced to promote the program and engage youth and families. These materials will also help raise awareness about violence prevention resources and available services within the community.

Does the budget for this project include travel costs?

Yes

Travel Narrative

The Shannon Community Safety Initiative grant will include funding for travel costs associated with the implementation of violence prevention and intervention programs. These travel expenses are essential for program staff, outreach workers, and partners to engage with youth in the community, attend necessary meetings, and participate in relevant trainings or conferences.

Travel Costs

\$10,000.00

Local Travel for Outreach and Engagement:

Outreach workers and case managers from our funded community-based partners will be required to travel locally to high-risk neighborhoods, schools, and community centers to engage at-risk and high-

risk youth. These travel costs will include mileage reimbursement for staff using personal vehicles and other transportation expenses incurred while conducting street outreach, home visits, and program-related errands.

Inter-Agency Meetings and Partner Collaboration: Funds will also cover travel costs associated with meetings between DYOW, community partners, and other stakeholders involved in youth violence prevention efforts. Regular in-person meetings are critical for ensuring coordination, cross-sector collaboration, and effective communication, particularly when discussing high-priority cases or reviewing data on youth violence trends.

Professional Development and Training: Travel costs will include mileage, parking, and other related expenses for staff to attend professional development opportunities, trainings, and conferences relevant to violence prevention, gang intervention, and trauma-informed care. These trainings help ensure that program staff are equipped with the latest skills and knowledge to serve at-risk youth effectively.

Does the budget for this project include other costs?

Yes

Other Costs Narrative

All "other cost" are police allocated spending. The WPD will allocate funds for various program-related activities and essential tools to support youth violence prevention and engagement efforts. Key expenditures include:

Other Costs

\$70,830.38

Carnival Rentals: Funds will be spent on carnival rentals, including a dunk tank, game tents, obstacle courses, bounce houses, and a gaming truck, to support youth engagement events.

BBQ Event: Expenditures will cover food, beverages, and ice cream to enhance community-building activities.

Sports Program Costs: Funds will support costs associated with weekly games and gym rentals for sports activities over multiple sessions.

Technology Costs: Allocations will be made for monthly cellular service for an iPad Pro to facilitate program administration.

Music Therapist: Funds will be used to hire a music therapist to provide therapeutic support through music for youth participants.

Forensic Tool License Renewal: Resources will be

allocated for the renewal of licenses for computer forensic tools essential for data recovery and analysis in investigations.

Cost Categories Total

\$1,330,761.49

Document Upload

Attachment A: Budget Excel Worksheet Form (Summary and Details sheets)

Shannon CSI SFY2025 Budget.xlsm

Attachment B: Partner Selection Workbook

Shannon CSI SFY2025 Budget.xlsm

Attachment C: Certification of Compliance with Submission of Crime Reporting Data

FY25 Shannon CSI Crime Reporting Compliance (Attachment C).pdf

Attachment D: Letter(s) of Collaboration

FY25 Attachment G Letter of Collaboration.pdf

Additional Materials

FY25 Attachment B-OGR Subrecipient Risk Assessment Form.pdf

Authorizing Official Signature

As the Authorizing Official of

City of Worcester,

I am requesting funds for the [Name of Grant] Grant award from the Office of Grants and Research. I have reviewed and approve the content contained in this application being submitted for consideration of funding.

Name of Applicant

City of Worcester

Authorizing Official Name

Raquel Castro-Corazzini

Job Title

Director of Youth Opportunities

Signature

Date

10/1/2024

A handwritten signature in black ink, reading "Rapunzel Corazzini". The signature is fluid and cursive, with the first name "Rapunzel" and last name "Corazzini" clearly distinguishable.

The confirmation email will go to the grant contact at this email:

castro-corazzini@worcestermma.gov

If this is incorrect, please update the email address in the Grant Point of Contact section.