



Michael V. O'Brien
City Manager

CITY OF WORCESTER

cm2012jun08140744

Attachment for Item #

June 12, 2012

TO THE WORCESTER CITY COUNCIL

COUNCILORS:

I respectfully submit the recommended Fiscal Year 2013 Capital Improvement Plan for the City of Worcester. The attached recommendation outlines priorities as articulated by City Council, expressed by the public, and researched and quantified by my Administration for capital improvements and reinvestments to our public infrastructure. These investments will benefit our streets and sidewalks, school buildings, public buildings, parks and playgrounds and will provide for technology upgrades and necessary equipment such as police cruisers, snow blowers, lawnmowers, and fire apparatus.

This recommendation is the result of long-term analysis and strategic planning and aligns with the City's Five Point Financial Plan. It calls for tax-levy supported loan order cap of \$23 million for Fiscal Year 2013.

The highlights of the proposed Fiscal Year 2013 Capital Budget include:

- A continued investment of **\$19.48 million to repair and resurface our streets and sidewalks and install/ upgrade traffic signals.** This appropriation includes \$2.8 million in Chapter 90 funding from the Commonwealth, \$500,000 of funding from private street betterment assessments, \$4.5 million from Federal Funds specifically for Downtown streetscape - which combined to reduce the tax levy borrowing for this investment to less than \$12 million. Please note that this appropriation is in addition to the unprecedented residential streets and sidewalks resurfacing program that commenced in 2010 and will be finished at the end of next fiscal year. Upon completion of that three-year program, approximately 22 miles of streets and 22 miles of sidewalks will be repaved. This is in addition to our annual average of 11 miles of streets and sidewalks resurfaced per year.
- A \$7.25 million investment in **public school building rehabilitation and equipment.** This appropriation includes \$6.0 million to address the accelerated repairs recently approved by the MSBA. It also includes a loan order for \$750,000 to address feasibility and design in accordance with the specification outlined by the Massachusetts School Building Authority for Nelson Place Elementary School. These infrastructure improvements are in addition to the



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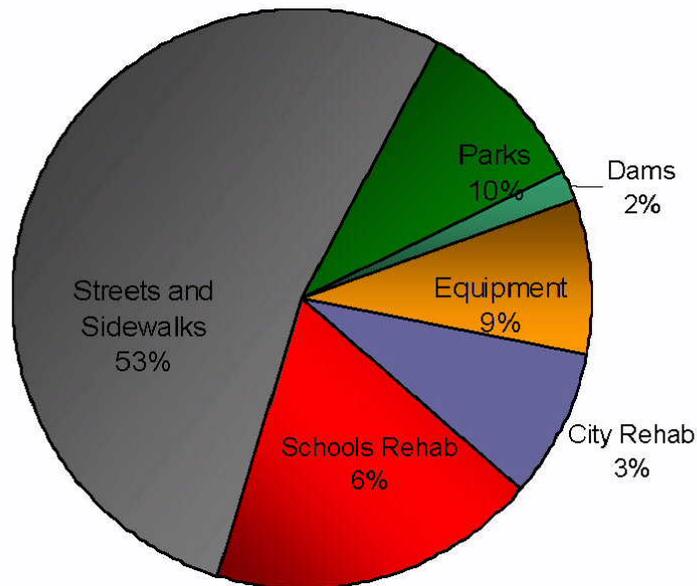


more than \$16 million in energy efficiency upgrades in our public school buildings that will be completed in the next two fiscal years.

- An investment of \$3.58 million in our parks, playgrounds, playing fields and open. These loan orders will be used to address projects at Elm Park, Beaver Brook Park, Holland Rink, Duffy Field, Newton Hill, Knights of Columbus, Castle Park, Shore Park, Lake Park, University Park, and others.
- An investment of \$3.16 million in equipment, including police cruisers, fire apparatus, parks equipment, school plant equipment, and WPS/ City technology upgrades.
- An investment of \$3 million in public building renovations to include the overdue, substantial repairs to City Hall's roof.
- An investment of \$600,000 for required City dam repair, operation and maintenance to meet required environmental and safety levels as mandated by the Commonwealth.

In total, this capital budget includes investments totaling \$36.585 million. Of that amount, \$13.685 million is funded from sources other than tax levy, for a total tax levy capital investment of \$22.9 million. The following briefly summarizes the investments contained within the FY13 Capital Improvement Plan proposal:

Fiscal Year 2013 Capital Budget Loan Order Breakdown



Continued Investment in Our Streets and Sidewalks

Our core capital needs do not change dramatically from year to year. We must maintain continual investment in our streets, sidewalks, and traffic signals to ensure public safety and quality of life for our residents. The recommended allocation of \$19.48 million leverages \$11.6 million in tax levy funding with \$7.8M in non tax levy sources, local,

state, and federal funding. These investments will address some major areas of concern, including the North Lake Avenue slope deterioration and the significant backlog of bridge rehabilitation work needed throughout the City. Additionally, these funds will be used to replace and repair street lights, and install new traffic signals.

Continued Investment in our Public School Buildings

The budget allocates an additional \$6.75 million for public school building rehabilitation and \$500,000 for technology/equipment for our classrooms. \$6.0 million of the allocation is in support of the MSBA approved repair programs. These accelerated repairs will be completed over the coming two years, limiting the expected borrowing in any one fiscal year to approximately \$3 million.

Additionally, I have included a \$750,000 loan order to fund the feasibility and design for Nelson Place Elementary School pending approval of the Massachusetts School Building Authority. This is a key step in our process to bring this project to reality. If this project receives full approval, a comprehensive funding plan will be developed and forwarded to this body along with the loan orders required to complete the full build out of that important educational project.

Rehabilitation of Municipal Buildings

Much like the Worcester Public Schools, City-owned buildings are in need of repairs and upgrades. The Fiscal Year 2013 budget allocates \$3 million in funding for rehabilitation of city buildings. This allocation includes \$2.1 million primarily for the anticipated roof repairs at City Hall and the Worcester Memorial Auditorium. Other projects included in this loan order include lease revenue supported tenant fitout for Union Station and repairs to our fire stations and to WPD Headquarters.

Continued Investment in our Parks, Playgrounds, and Open Space

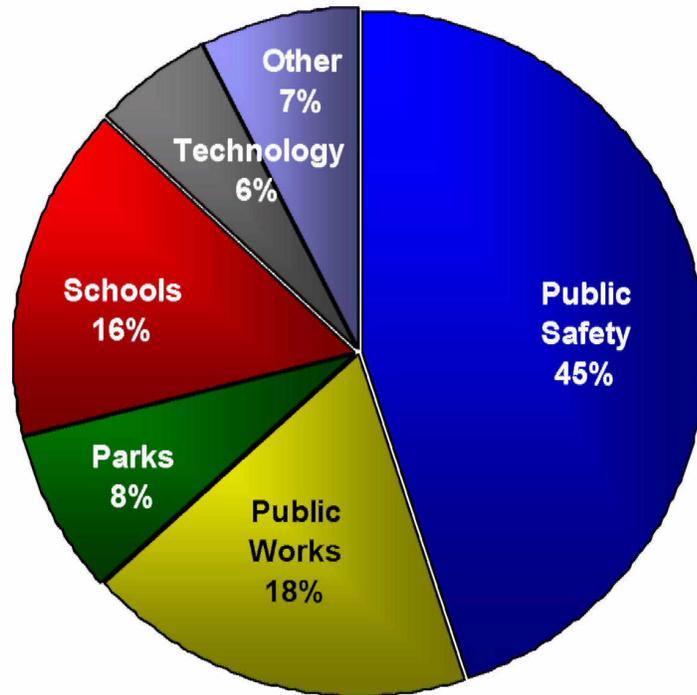
The City continues to make a firm commitment to improve upon and enhance our parks and open space in recognition of the community's and City Council's long-standing priorities. Over the last five years, we have met that commitment through increased capital funding and additional grant funding. The Fiscal Year 2013 budget continues to leverage State and Federal grant funding, as well as private-sector partnerships to minimize the tax levy borrowing. In total, this budget identifies more than \$3 million in parks improvements.

Included in the Fiscal Year 2013 loan orders are proposed investments in the following parks projects: Beaver Brook, Cookson Park, Duffy Field, Knights of Columbus, Blithewood Field, Elm Park, Green Hill Park, Tree Planting, Great Brook Valley, Crompton Park, Castle Park, Logan Field, Northampton St. Playground, Holland Rink, Newton Hill, Shore Park, Worcester Common, and University Park.

Upgrades to City Equipment

The Fiscal Year 2013 Capital Improvement Plan includes funding for the necessary replacement of vehicles in Police, Fire and Public Works. These pieces of equipment range from cruisers to fire engines, to trucks and loadpackers, and are as essential to our delivery of core services as the employees who operate them. This year's investments will include police cruisers, bullet proof vests, a fire engine, a sanitation load-packer, a dump truck, trailers, and mowers. \$500,000 in equipment funding is allocated for school buses, computer technology or other equipment at the discretion of the Worcester Public Schools.

Capital Equipment Loan Order Breakdown FY13



Enterprise Borrowing

The following recommendations for enterprise fund borrowing are included in this Capital Improvement Plan recommendation:

| | |
|----------------------|--------------|
| Water Equipment | \$385,000 |
| Sewer Equipment | \$705,000 |
| Sewer Rehabilitation | \$200,000 |
| Water Rehabilitation | \$100,000 |
| Water Infrastructure | \$7,550,000 |
| Sewer Infrastructure | \$12,500,000 |

These investments cover the capital investment needs for the City's enterprise accounts, including water main and sewer reconstruction, rolling stock equipment needs and building rehabilitation investments at enterprise support facilities.

In addition to the loan orders summarized above for Fiscal Year 2013, the complete budget document to be submitted on Tuesday will include a five year capital plan and FY13 borrowing and cash flow management plan, both of which are described below.

Fiscal Year 2013 Borrowing Plan and Cash Flow Management

This overview summarizes the loan orders recommended for authorization for Fiscal Year 2013. Many of these projects will span multiple years. Similarly, loan orders approved for projects in prior years will still be in use in Fiscal Year 2013. Both previously authorized and new loan orders are applied during the course of a given fiscal year to provide the capital resources needed for the related projects or purchases. Our fiscal year borrowing cap is used both to limit the authorization of new loan orders

in a year and to manage actual borrowing against those loan orders over time (In essence – we can only borrow and spend, all total, \$23 million of existing and new loan orders in Fiscal Year 2013). As a result, our cash flow management and project timing can be affected by this reality - pushing some projects into a future fiscal year.

Five Year Capital Outlook

The additional tables include five year outlook for each department, showing the likely capital requests that we will face in the future. This budget does not include loan orders to address those future needs, but this section of the budget is included to provide perspective as we plan for future years.

Fiscal Year 2013 Recommendations Capital Budget—Loan Authorizations

The recommended Capital Budget's loan authorizations total \$22.9 million in City tax-levy supported borrowing for equipment, building rehabilitation, street and sidewalk infrastructure, parks infrastructure, and dam repair. These are summarized in the table below. I respectfully request that upon review and deliberation that the loan orders (sent under separate covers) corresponding to this memorandum be advertised and ordained to allow us to proceed with these much needed investments.

| FY2013 Capital Budget Summary | FY13 |
|----------------------------------------------|-------------------|
| City and Schools Equipment | 3,160,000 |
| City Rehabilitation | 3,015,000 |
| School Rehabilitation | 6,750,000 |
| Annual Street and Sidewalk Program | 19,480,000 |
| Parks Infrastructure | 3,580,000 |
| Dam Repair | 600,000 |
| Total Capital Budget | 36,585,000 |
| FY2013 Funding Sources | FY13 |
| CDBG | (200,000) |
| MSBA | (5,400,000) |
| Union Station Leases | (285,000) |
| Private St Conversion Betterment Assessments | (500,000) |
| Fed Streetscape Earmark | (4,500,000) |
| Chapter 90 | (2,800,000) |
| Net Tax Levy Loan Orders | 22,900,000 |
| | |
| | |

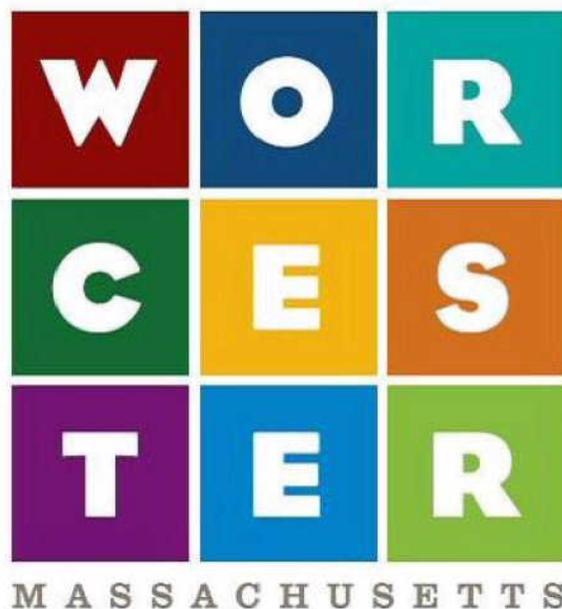
This capital allocation plan provides for the needs of the City and our citizens while balancing our city's ability to pay for future debt service – all as governed by our adopted Five Point Financial Plan.

Respectfully Submitted,



Michael V. O'Brien
City Manager

CITY OF WORCESTER



FISCAL 2013

Capital Improvement Plan

Michael V. O'Brien, City Manager

Worcester, Massachusetts

FISCAL YEAR 2013 CAPITAL BUDGET

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Capital Budget Overview

FY13

| Equipment | FY13 |
|---------------------------------|------------------|
| Election Commission/Clerk | 70,000 |
| City Hall | 10,000 |
| Technical Services | 175,000 |
| Senior Center | 6,000 |
| DCU | 120,000 |
| Library | 30,000 |
| Communications | 19,000 |
| Police | 700,000 |
| Fire | 700,000 |
| DPW | 580,000 |
| Parks | 250,000 |
| Schools | 500,000 |
| Total Tax Levy Equipment | 3,160,000 |

| Rehabilitation | FY13 |
|--------------------------------------|------------------|
| Library | 40,000 |
| Fire | 100,000 |
| Police | 200,000 |
| Auditorium | 500,000 |
| Millbury Street Storage Facility | 100,000 |
| City Hall | 1,500,000 |
| Union Station | 575,000 |
| City Rehabilitation | 3,015,000 |
| Worcester Public Schools | 6,750,000 |
| School Rehabilitation | 6,750,000 |
| Total Tax Levy Rehabilitation | 9,765,000 |
| DPW - Dams | 600,000 |
| Total Tax Levy Dams | 600,000 |

Capital Budget Overview

FY13

| Infrastructure | FY13 |
|-----------------------------------------------|-------------------|
| Sidewalks | |
| Sidewalk Improvements | 600,000 |
| ADA Improvement Citywide | 200,000 |
| Sidewalk/Resurfacing - TL | 750,000 |
| Sidewalk/Resurfacing - Ch 90 | 250,000 |
| Total Sidewalks | 1,800,000 |
| Street Resurfacing | 2,900,000 |
| Downtown Streets and Sidewalks | 7,000,000 |
| Street Resurfacing - Ch 90 | 2,800,000 |
| Private Street Conversion | 1,000,000 |
| Tax Levy Streets | 13,700,000 |
| Bikeways local funding | 100,000 |
| Hope Ave at Web St. roundabout | 500,000 |
| Lincoln Street | 300,000 |
| May Street at Hammond | 80,000 |
| Winthrop Street Area Traffic | 125,000 |
| McKeon Road | 100,000 |
| North Lake Linear Park - Phase I | 1,600,000 |
| Salisbury Street | 100,000 |
| Shore Drive | 50,000 |
| Park Ave Signals | 50,000 |
| Total TIP Design Funds | 3,005,000 |
| | |
| Gross Streets and Sidewalks | 18,505,000 |
| Total Streets and Sidewalk Investment | 18,505,000 |
| Traffic Signal Upgrades | 150,000 |
| Streetlight replacement | 250,000 |
| New Traffic Signal Locations | 450,000 |
| Bridge Rehab | 100,000 |
| Guard Rail Installations | 25,000 |
| Other Projects Total | 975,000 |
| Trees | |
| Total Streets and Sidewalks Investment | 19,480,000 |

Capital Budget Overview

FY13

| Parks Investments | FY13 |
|-----------------------------|-------------------|
| Beaver Brook | 150,000 |
| Cookson Park | 50,000 |
| Duffy Field | 300,000 |
| Knights of Columbus | 300,000 |
| Blithewood Field | 50,000 |
| Elm Park | 500,000 |
| Green Hill Park | 200,000 |
| Tree Planting | 250,000 |
| Great Brook Valley Park | 300,000 |
| Crompton Park | 50,000 |
| Castle Park | 150,000 |
| Logan Field | 50,000 |
| Northampton St. Playground | 50,000 |
| Holland Rink/Burncoat | 100,000 |
| Newton Hill Shed | 50,000 |
| Shore Park | 100,000 |
| Worcester Common | 130,000 |
| University Park | 500,000 |
| Gross Parks | 3,280,000 |
| City Open Space | 100,000 |
| Total Tax Levy Parks | 3,380,000 |
| | |
| Total CDBG Parks | 200,000 |
| | |
| Total Capital Budget | 36,585,000 |

Capital Budget Overview

FY13

| FY2013 Capital Budget Summary | FY13 |
|-----------------------------------------------------------------------|-------------------|
| City and Schools Equipment | 3,160,000 |
| City Rehabilitation | 3,015,000 |
| School Rehabilitation | 6,750,000 |
| Citywide Street/Sidewalk Investment | - |
| Annual Street and Sidewalk Program | 19,480,000 |
| Parks Infrastructure | 3,580,000 |
| Economic Development | - |
| Dam Repair | 600,000 |
| Total Capital Budget | 36,585,000 |
| FY2013 Funding Sources | FY13 |
| CDBG | (200,000) |
| MSBA | (5,400,000) |
| Union Station Leases | (285,000) |
| Private St Conversion | (500,000) |
| Fed Streetscape Earmark | (4,500,000) |
| Chapter 90 | (2,800,000) |
| Net Tax Levy Loan Orders for FY13 Capital Budget | 22,900,000 |
| Enterprise and Offstreet Parking Summary | FY13 |
| Water Equipment | 385,000 |
| Water Rehabilitation | 100,000 |
| Water Infrastructure | 7,550,000 |
| Sewer Equipment | 705,000 |
| Sewer Rehabilitation | 200,000 |
| Sewer Infrastructure | 12,500,000 |
| Off Street Parking Rehab | 70,000 |
| Off Street Parking Equipment | 575,000 |
| Total Enterprise and Offstreet Parking for FY13 Capital Budget | 22,085,000 |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|------------------------------------------------|
| Department: | Election Commission |
| Equipment Description: | Election Equipment and Storage Trailers |

Election equipment consists of 100 new voting booths, chairs, tables, handicap bases, and 5 storage trailers

| Financial Details | Amounts |
|---------------------------------|------------------|
| Borrowing Estimate | 70,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 15,945 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate | 1,400 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------------------|
| Department: | Technical Services |
| Equipment Description: | Data Disk Storage Increases |

This item is needed to continue to store the increased data of the City

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 11,390 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 2,000 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|----------------------------------------|
| Department: | Technical Services |
| Equipment Description: | GIS Interactive Maps on the Web |

This item would enable the city to offer interactive GIS maps on its website

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 25,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,695 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,000 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|-------------------------------------|
| Department: | Technical Services |
| Equipment Description: | Citywide Data Wiring Upgrade |

This item would upgrade outdated network wiring in city buildings and allow for proper bandwidth for all city network functions.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 22,779 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | - |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------------|
| Department: | Senior Center |
| Equipment Description: | Commercial Dishwasher |

The current dishwasher was installed in the Senior Center kitchen for its opening in 2000. It is used daily to clean dishes (utensils etc) used for the federal meals program as well as the Diner meals. With 100-250 people eating at the Senior Center daily, this equipment is essential and receives a great deal of use. Due to recurring failures, the equipment needs to be replaced.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 6,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 1,367 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 240 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|----------------------------|
| Department: | Public Library |
| Equipment Description: | Full Size 1 Ton Van |

Beginning in FY13, the Massachusetts Library System will implement a new policy that allows for only one Document Delivery drop-off and pick-up location in each of the 349 cities and towns they service. All library materials destined for, or originating from the Frances Perkins and Great Brook Valley Branch Libraries will be required to be routed through the Main Library. This requires additional deliveries of library materials by library staff.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 30,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 6,834 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,200 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|--------------------------------------------------|
| Department: | Communications |
| Equipment Description: | Mobile Portable Radios/Cell Phone Booster |

The department uses legacy equipment to communicate during special events, backup needs and other incidents. Emergency Management response will be hampered without the purchase of these radios. Also, this allocation will allow for a cell phone booster for City Hall

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 29,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 6,606 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,160 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Capital Equipment Detail and Descriptions

| | |
|-------------------------------|-------------|
| Department: | Fire |
| Equipment Description: | Fire Engine |

This engine company will replace a front line with high mileage. The truck is in poor condition and replacement parts are either difficult to find or expensive.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 420,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 95,672 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 16,800 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------|
| Department: | Fire |
| Equipment Description: | Cardiac Defibrillators |

All of our defibrillators are 10 years old. Old and failing, they can no longer be repaired. This funding would allow us to replace all six (6) defibrillators. This equipment is essential and invaluable on first responder calls.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 15,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 3,417 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 600 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|-----------------|
| Department: | Fire |
| Equipment Description: | Portable Radios |

Our portable radios are 10-15 years old. Production and factory support have been discontinued. We are repairing in service radios with parts from out of service radios and eventually, we will run out. We also need to be in compliance with NFPA 1221, which states that we need one spare for every 10 in service.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 23,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,239 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 920 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------|
| Department: | Fire |
| Equipment Description: | Car 1 Replacement |

The current Car 1, used by the Fire Chief as his primary vehicle, is a 2008 Ford Explorer with 96,500. Once the new Car 1 is purchased, this car will go to the Deputy Chief of Administration and Support.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 32,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 7,289 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,280 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------------|
| Department: | Fire |
| Equipment Description: | K-12 Saws and Chainsaws |

These funds will be used to purchase 2 K-1200 saws to replace the two current saws that are on the trucks in bad condition. These saws are used to ventilate metal buildings and metal roofs. We will also replace 16 chain saws which are on the trucks, some of which are 20 years old. These saws are used to cut wood frames and debris.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 6,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 1,367 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 240 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|----------------|
| Department: | Fire |
| Equipment Description: | SCBA Cylinders |

In the next 5 years, we will have to replace 155 cylinders due to their 15 year lifecycle. That is an average of 31 cylinders per year, not including those lost each year to damage or failure to meet required standards. Without a yearly replacement program, the department would be forced into crisis purchasing.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 35,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 7,973 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,400 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------|
| Department: | Fire |
| Equipment Description: | FIU Vehicle |

This would replace the current 1999 Ford Windstar minivan in poor condition, with an F-150 with cap and storage compartments. The current vehicle is ill-equipped to handle evidence recovery and transportation and is not 4 wheel drive.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 34,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 7,745 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,360 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-----------------------|
| Department: | Fire |
| Equipment Description: | Misc Nozzles and Tips |

This would replace key equipment including nozzles and tips that are due for replacement throughout the Fire Department.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 21,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,784 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | - |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

Department: Fire
Equipment Description: Car 2 Replacement

This would replace the current Car 2 in poor condition.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 34,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 7,745 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,360 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Fire
Equipment Description: Shop Pick Up

This would replace the current shop pick up

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 41,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 9,339 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,640 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Fire
Equipment Description: Forestry 1

This would replace the current Forestry 1

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 39,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 8,884 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,560 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Capital Equipment Detail and Descriptions

| | |
|-------------------------------|-------------------|
| Department: | Police Department |
| Equipment Description: | Police Cruisers |

This would replace ten police cruisers

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 338,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 76,994 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 13,520 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|--------------------|
| Department: | Police Department |
| Equipment Description: | Animal Control Van |

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 24,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,467 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 960 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------|
| Department: | Police Department |
| Equipment Description: | Bulletproof Vests |

150 Vests will be replaced per vest expirations and other needed replacements.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 120,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 27,335 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 4,800 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|---------------------------|
| Department: | Police Department |
| Equipment Description: | Encrypted Portable Radios |

Encrypted portable radios are due for replacement

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 162,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 36,902 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 6,480 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------|
| Department: | Police Department |
| Equipment Description: | Copy Machines |

Replace 2 copy machines

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 15,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 3,417 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 600 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|---------------------------|
| Department: | Police Department |
| Equipment Description: | Tire Changer and Balancer |

Tire changer and balancer for Police repair shop.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 20,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,556 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 800 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|--------------------------------|
| Department: | Police Department |
| Equipment Description: | Crossmatch Fingerprint Machine |

To acquire crossmatch fingerprint machine

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 21,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,784 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 840 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------------------------|
| Department: | Public Works - Engineering Division |
| Equipment Description: | Sedan - Subcompact |

This will replace an PCO vehicle that is 12 years old and past its useful life.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 20,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,556 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 800 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-------------------------------------|
| Department: | Public Works - Engineering Division |
| Equipment Description: | Printer/Plotter/Copier |

This is to replace a copier in the Permit Section which is in poor condition.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 6,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 1,367 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 240 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

Department: Public Works - Engineering Division
Equipment Description: Pickup Truck

This will replace an engineer's / inspector's vehicle that is 15 years old and past its useful life and in poor condition.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 30,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 6,834 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,200 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Public Works - Engineering Division
Equipment Description: Computer Equipment

This request is to fund the replacement of computers, printers, monitors as they fail.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 6,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 1,367 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 240 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Public Works - Engineering Division
Equipment Description: Traffic Signal Parts

The Department has more than 185 traffic signal locations and there is no funding line item for replacement parts within the ordinary maintenance budget. This requested amount will help to keep all of the traffic signals systems running through the fiscal year.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 74,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 16,857 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 2,960 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

Department: Public Works - Engineering Division
Equipment Description: Computer Software

Two new software packages are required for traffic signal timing and roundabout design.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 10,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 2,278 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 400 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Public Works - Central Garage
Equipment Description: Medium Duty Fuel Truck

To provide fuel service to remote DPW&P facilities (pump stations, generators, etc.) This will replace old large fuel truck which was deadlined and salvaged 3 years ago.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 135,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 30,752 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 5,400 |
| Maintenance Cost Funding Source | Operating Budget |

Department: Public Works - Central Garage
Equipment Description: Miscellaneous Tools

Funding for bar-coding printers and scanners to automate parts inventory; and to purchase software and hardware to install paperless work order system.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 19,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,328 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 760 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|------------------------------------------|
| Department: | Public Works - Streets/Sanitation |
| Equipment Description: | 20 Yd Loadpacker |

Funds will allow for the replacement of a 2001 Loadpacker which is beyond its useful life.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 150,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 34,169 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 6,000 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------------------------------|
| Department: | Public Works - Streets/Sanitation |
| Equipment Description: | 5-Ton Dump Truck w/plow and heated body |

Funds for the replacement of a 1996 dump truck that is severely deteriorated.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 130,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 29,613 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 5,200 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------------------------------|
| Department: | Parks Maintenance |
| Equipment Description: | 3/4 Ton 4 Wheel Drive Pickup w/plow (3) |

These three vehicles will replace three existing vehicles that have been determined to not be road worthy and a third that has excessive mileage, structural issues and is requiring continual repair.

This equipment has outlived its useful life but is require (and critical) to maintain the city's' Park facilities, public buildings and landscaped areas throughout the City.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 22,779 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 4,000 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|----------------------------------------|
| Department: | Parks Maintenance |
| Equipment Description: | 72" Riding Mower w/ Attachments |

This equipment is the key to our ability to mow, remove snow and clear leaves within the public parks. It will replace an existing unit that is experiencing major downtime, increasing repairs, has high use hours and are critical to our ability to perform the needed tasks throughout the City Parks. With reduced staffing this equipment is required to maintain the city's Park facilities, public buildings and landscaped areas throughout the City.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 40,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 9,112 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 1,600 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|-----------------------------------|
| Department: | Parks Maintenance |
| Equipment Description: | Trailers/Replacement decks |

This funding will replace existing trailers that are no longer roadworthy due to age, hours of use and structural integrity. This equipment has outlived its useful life but is required (and critical) to maintain the city's Park facilities, public buildings and landscaped areas throughout the City.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 14,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 3,189 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 560 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|------------------------------|
| Department: | Cemetery Maintenance |
| Equipment Description: | 38" Riding Mowers (3) |

This funding will be used to continue to replace existing mowers with excessive mechanical and structural issues. These mowers are critical to the maintenance of Hope Cemetery.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 16,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 3,645 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 640 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|--------------------------------------|
| Department: | Forestry Division |
| Equipment Description: | Skid Steer with Forestry attachments |

This equipment will assist Forestry operations in the completion of tasks such as debris cleanup, planting, tree removal etc. This equipment will stream line the operations of Forestry by reducing travel time and manual labor.

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 80,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 18,223 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 3,200 |
| Maintenance Cost Funding Source | Operating Budget |

| | |
|-------------------------------|--------------------|
| Department: | Off-Street Parking |
| Equipment Description: | Curb-side Meters |

This funding will be used to purchase new parking meters to upgrade the aging inventory of parking meters (typically 1960 vintage) with new electronic devices. This project replaces all of the meters in the system over a three year period.

| Financial Details | Amounts |
|--------------------------------------------|--------------------|
| Borrowing Estimate | 575,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 130,980 |
| Debt Service Funding Source | Off Street Parking |
| Maintenance Cost Estimate (average annual) | 23,000 |
| Maintenance Cost Funding Source | Off Street Parking |

| | |
|-------------------------------|---------------------------------|
| Department: | Sewer |
| Equipment Description: | 4WD 3/4 Ton Pick-up w/lift gate |

Replacement of old and outdated equipment.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 11,390 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 2,000 |
| Maintenance Cost Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|------------------------------------|
| Department: | Sewer |
| Equipment Description: | Catch Basin Cleaner w/ Plow |

Replacement of old and outdated equipment.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 195,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 44,419 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 7,800 |
| Maintenance Cost Funding Source | Sewer |

| | |
|-------------------------------|---------------------------|
| Department: | Sewer |
| Equipment Description: | Street Sweeper (2) |

Replacement of old and outdated equipment.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 350,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 79,727 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 14,000 |
| Maintenance Cost Funding Source | Sewer |

| | |
|-------------------------------|--------------------------------------------|
| Department: | Sewer |
| Equipment Description: | Staff Vehicle - Transit Minivan (2) |

Replacement of old and outdated equipment (1), 1 new vehicle for add'l engineers

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 40,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 9,112 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 1,600 |
| Maintenance Cost Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

Department: Sewer
Equipment Description: 1/2 Ton Pickup (2)

Replacement / upgrade of old and outdated equipment.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 11,390 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 2,000 |
| Maintenance Cost Funding Source | Sewer |

Department: Sewer
Equipment Description: Tag-a-long Compressor

Replacement of decrepit equipment prone to frequent failure.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 20,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,556 |
| Debt Service Funding Source | Sewer |
| Maintenance Cost Estimate (average annual) | 800 |
| Maintenance Cost Funding Source | Sewer |

Department: Water
Equipment Description: FWD Medium Duty Dump Truck w/plow

Replace existing utility trucks (4-15 & 4-47) used by crew assigned to valve maintenance and repair. One truck is 12 yrs. old and the other is 27 yrs. old with the on-board compressors and hydraulic systems no longer working. They are in need of major repair

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 165,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 37,586 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 6,600 |
| Maintenance Cost Funding Source | Water |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

Department: Water
Equipment Description: Crew Cab Pickup 4WD w/plow

To replace existing crew pickup at Reservoirs that is beyond useful life.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 35,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 7,973 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,400 |
| Maintenance Cost Funding Source | Water |

Department: Water
Equipment Description: 3/4 Ton Pickup 4WD w/plow

Replace existing 3/4 Ton Pickup at Filtration Plant which is beyond useful life and subject to breakdown

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 40,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 9,112 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,600 |
| Maintenance Cost Funding Source | Water |

Department: Water
Equipment Description: Sedan

Replace existing Prius that is beyond useful life and hybrid components are out of warranty

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 25,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,695 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,000 |
| Maintenance Cost Funding Source | Water |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------------|-----------------|
| Department: | Water |
| Equipment Description: | 4WD PickupTruck |
| Replace older vehicle in disrepair. | |

| Financial Details | Amounts |
|--------------------------------------------|---------|
| Borrowing Estimate | 25,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,695 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,000 |
| Maintenance Cost Funding Source | Water |

| | |
|-----------------------------------------------------------------------------------------------------------|----------------------------------|
| Department: | Water |
| Equipment Description: | 1/2 Ton Pickup w/ Tool Boxes (2) |
| Replace older Water Inspector vehicles; Existing pick-ups are 12-14 years old and are costly to maintain. | |

| Financial Details | Amounts |
|--------------------------------------------|---------|
| Borrowing Estimate | 45,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 10,251 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,800 |
| Maintenance Cost Funding Source | Water |

| | |
|---------------------------------|---------------|
| Department: | Water |
| Equipment Description: | Mobile Radios |
| To replace failed mobile radios | |

| Financial Details | Amounts |
|--------------------------------------------|---------|
| Borrowing Estimate | 5,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 1,139 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 200 |
| Maintenance Cost Funding Source | Water |

FISCAL YEAR 2013 CAPITAL BUDGET**Capital Equipment Detail and Descriptions**

| | |
|-------------------------------|-------------------------|
| Department: | Water |
| Equipment Description: | Instruments & Computers |

Replace/upgrade network equipment and existing computers at the Filtration Plant, Reservoir office and 18 E. Worcester Street.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 20,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 4,556 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 800 |
| Maintenance Cost Funding Source | Water |

| | |
|-------------------------------|-------|
| Department: | Water |
| Equipment Description: | GIS |

This funding will allow for the continued improvements to data management, including software licenses, training, software, and related items to GIS.

| Financial Details | Amounts |
|--------------------------------------------|----------------|
| Borrowing Estimate | 25,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 5,695 |
| Debt Service Funding Source | Water |
| Maintenance Cost Estimate (average annual) | 1,000 |
| Maintenance Cost Funding Source | Water |

| | |
|-------------------------------|----------------------------------|
| Department: | DCU |
| Equipment Description: | Various Equipment for DCU center |

This funding will allow for purchase and replacement of various equipment required for the

| Financial Details | Amounts |
|--------------------------------------------|------------------|
| Borrowing Estimate | 120,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 27,335 |
| Debt Service Funding Source | Operating Budget |
| Maintenance Cost Estimate (average annual) | 4,800 |
| Maintenance Cost Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Rehabilitation Detail and Descriptions

| | |
|----------------------|----------------------------|
| Department: | Library |
| Project Name: | Salem Street Stairs |

This funding will be used to complete the Salem Street stair project.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 40,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 3,075 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|-------------------------------------|
| Department: | Fire Department |
| Project Name: | Burncoat Street Fire Station |

Apparatus floor and apron area are in need of significant improvements

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 12,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 923 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|-------------------------------|
| Department: | Fire Department |
| Project Name: | Greendale Fire Station |

Apparatus floor and area lighting improvements are required for this station.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 6,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 461 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Rehabilitation Detail and Descriptions

| | |
|---------------|---------------------------|
| Department: | Fire Department |
| Project Name: | Grove Street Fire Station |

Apparatus floor, wall, and apron improvements are needed at this station.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 15,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 1,153 |
| Debt Service Funding Source | Operating Budget |

| | |
|---------------|-----------------------------|
| Department: | Fire Department |
| Project Name: | Grafton Street Fire Station |

Grafton Street Station roof and wall improvements are required at this station.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 14,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 1,076 |
| Debt Service Funding Source | Operating Budget |

| | |
|---------------|-----------------------------|
| Department: | Fire Department |
| Project Name: | Southbridge St Fire Station |

A Water tank is required at this station.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 5,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 384 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Rehabilitation Detail and Descriptions**

| | |
|-------------------------------|----------------------|
| Department: | Fire |
| Equipment Description: | Klaxon System |

The paging system plays a key role in notification of alarms and first responder calls to the companies. Systems in several of the stations are aging and amplifiers and speakers need to be replaced in order to conform to NFPA 1221 and NFPA 72 Chapter 24.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 48,000 |
| Borrowing Term | 5 Years |
| Debt Service Estimate | 3,690 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|------------------------------------|
| Department: | Police Department |
| Project Name: | Police Locker Room Upgrades |

Police Headquarters is 38+/- years old and is in need of some major plumbing and piping upgrades. The first project involves the police locker rooms and showers which need to be completely gutted and replaced. The estimated cost for this project is \$200,000.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 15,375 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|--------------------------------|
| Department: | Public Works - Dams |
| Project Name: | Dam Inspections/Repairs |

This allocation will allow for the continuation of the mandated inspections and repairs to Tax Levy dams like the Quinisigamond Pond Dam and the Patch Pond Dam.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 600,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 46,126 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Rehabilitation Detail and Descriptions**

| | |
|----------------------|------------------------------------|
| Department: | Public Works and Parks |
| Project Name: | Auditorium Roof Replacement |

This funding will allow for the renovation of the roof over the Memorial Hall (mural) which has outlived its useful life. The current roof is over 30 years old and has begun to fail in multiple locations. This will only begin the process with future years of funding being required to complete the remaining areas of the roof.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 500,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 38,438 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|--------------------------------------|
| Department: | Public Works and Parks |
| Project Name: | Millbury St. Storage Facility |

This funding, supported with water / sewer enterprise funding will allow for the completion of the storage facility project located at Millbury Street. This off season storage facility will allow for seasonal equipment to be stored as well as having Forestry at a more suitable location.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 7,688 |
| Debt Service Funding Source | Operating Budget |

| | |
|----------------------|-----------------------------------|
| Department: | City Hall |
| Project Name: | City Hall Roof Replacement |

The roof of City Hall has multiple and recurring leaks. These problems are costly to repair on a case by case basis and can jeopardize the work done to improve the overall appearance and functionality of City Hall in recent years.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 1,500,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 115,314 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Rehabilitation Detail and Descriptions**

| | |
|----------------------|---------------------------------|
| Department: | Union Station and Garage |
| Project Name: | Tenant Fitout |

This funding will be used to complete the fitout of tenant space.

| Financial Details | Amounts |
|-----------------------------|--------------------------------|
| Borrowing Estimate | 575,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 44,204 |
| Debt Service Funding Source | Operating Budget/Lease Revenue |

| | |
|----------------------|-----------------------------|
| Department: | Off-Street Parking |
| Project Name: | Federal Plaza Garage |

This funding request will allow DPW & P to design and implement elevator repairs to eliminate poor performance in the two elevators in the one thousand space parking facility. The elevators are open to the weather at the roof level and moisture is effecting the operations and maintenance. This roof area needs to be enclosed, and the elevator doors need replacement.

| Financial Details | Amounts |
|-----------------------------|--------------------|
| Borrowing Estimate | 70,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 5,381 |
| Debt Service Funding Source | Off Street Parking |

| | |
|----------------------|------------------------------------|
| Department: | Sewer |
| Project Name: | 20 East Worcester Buildings |

To allow for the continuing rehabilitation of DPW & P Headquarters and Sewer Operations office facilities. Work will include electrical and structural improvements throughout the entire complex as well as a new emergency generator. These improvements are necessary to provide for a safe and effective working environment and places in which citizens can come and do city business.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 7,688 |
| Debt Service Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET

Rehabilitation Detail and Descriptions

| | |
|----------------------|-----------------------------------------|
| Department: | Sewer |
| Project Name: | Millbury Street Storage Facility |

To allow for the continuing rehabilitation of DPW & P Headquarters and Sewer Operations

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 7,688 |
| Debt Service Funding Source | Sewer |

| | |
|----------------------|------------------------------------|
| Department: | Water |
| Project Name: | 20 East Worcester Buildings |

To allow for the continuing rehabilitation of DPW & P Headquarters and Sewer Operations

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 20 Years |
| Debt Service Estimate | 7,688 |
| Debt Service Funding Source | Water |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| | |
|----------------------|------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Sidewalk Replacement |

Project Name: Sidewalk Improvements

The general sidewalk program will be used to repair sidewalks throughout the city as selected by the Public Works Committee and affirmed by the City Council.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 600,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 75,827 |
| Debt Service Funding Source | Operating Budget |

Project Name: ADA Improvement Citywide

These funds would be utilized for the reconstruction of sidewalks, the installation of handicapped curb cuts.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | Operating Budget |

Project Name: Sidewalk/Resurfacing (Chp. 90)

The amount of \$1,000,000 will be allocated within the department's resurfacing program to improve sidewalks in conjunction with street resurfacing.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| | |
|----------------------|-----------------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Street Resurfacing |

Project Name: **Private Street Conversion**

These funds will allow for the converting of private street to public. This funding will cover costs of a number of approved streets for conversion.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Street Resurfacing**

The funding will allow the DPW&P to continue the successful Street Resurfacing Program with a goal of raising the street network pavement condition index (PCI).

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 2,900,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 366,499 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Downtown Streets and Sidewalks**

This funding will allow for the completion of a downtown street and sidewalk program that will leverage \$4.5M in Federal Funding with \$2.5M of City funds for a significant upgrade to the downtown street and sidewalk environment.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 7,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 884,652 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| | |
|----------------------|------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Transportation Projects--Design |

Project Name: **Bikeways - Segment 7**
 The Worcester Bikeways - Segment 7 is an extension of the MassDOT statewide bicycle system that starts at the Rhode Island border.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Hope Ave. at Webster St. Roundabout**
 This project will improve traffic flow and reduce motor vehicle accidents at this intersection in the south corner of the City.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 63,189 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Lincoln St. Phase II**
 This project will improve traffic flow along the Lincoln St. corridor from Marsh Ave. to Plantation St.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Operating Budget |

Project Name: **McKeon Road**
 A MassDOT project currently under design will construct sidewalks and install architectural lighting on the west side of McKeon Rd. from the Holy Cross Stadium to Butler St.

| Financial Details | Amounts |
|--------------------------|----------------|
|--------------------------|----------------|

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| | |
|-----------------------------|------------------|
| Authorized Amount | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: North Lake Ave. Linear Park - Phase I

This project will provide a multi-use path along the Lake Quinsigamond side of North Lake Ave. from Natural History Dr. to Plantation St.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 1,600,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 202,206 |
| Debt Service Funding Source | Operating Budget |

Project Name: Salisbury Street at Forest - Intersection

These funds, added to existing authorization, will allow for the reconstruction of this intersection which will include adding a left turn lane for inbound (eastbound) on Salisbury Street and a left turn lane for inbound (southbound) on Forest Street.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: May St/Hammond St- Intersection

These funds will provide for the land damages for acquisition of the property located at 839 Main Street. This parcel is situated at the northeast corner of Main Street and Hammond Street.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 80,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 10,110 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions****Project Name: Shore Drive**

This project will re-align the intersection of Shore Dr. at Drummond Ave. including installing a traffic signal at that intersection.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Winthrop Street TIP

The goal of this project is to improve the safety and efficiency of the Winthrop St. corridor.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 125,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 15,797 |
| Debt Service Funding Source | Operating Budget |

Project Name: Park Avenue Traffic Signals

This project will replace aging signals with new state-of-the-art equipment that will improve traffic flow, reduce accidents, and improve air quality.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Authorized Amount | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| | |
|----------------------|------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | DPW&P Other Projects |

Project Name: Traffic Signal Upgrades

This project will allow DPW to upgrade old and failing equipment at various intersections. Items such as new controllers will improve signal efficiency and reduce maintenance costs.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 150,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 18,957 |
| Debt Service Funding Source | Operating Budget |

Project Name: New Traffic Signal Locations

These funds will be used for conceptual design, estimates and construction some of the highest priority sites in the City. The current backlog is estimated at \$3 million dollars.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 450,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 56,870 |
| Debt Service Funding Source | Operating Budget |

Project Name: Guard Rail Installation

These funds will be used complete the installation of guardrails that have been approved but remain unfunded.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 25,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 3,159 |
| Debt Service Funding Source | Operating Budget |

Project Name: Bridge Rehabilitation

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

The City owns, and DPWP is responsible for, a number of bridges throughout the city. This level of funding will allow for minor improvement and/or corrective measures to these important structures.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Street Lights**

Funds will allow for the continued replacement, repairs, rehabilitation, and maintenance of the city owned street lights.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 250,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 31,595 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| | |
|----------------------|-----------------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Parks Infrastructure |

Project Name: **Green Hill Park**
 This project will allow DPW to upgrade old and failing equipment at various intersections.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | Operating Budget |

Project Name: **Elm Park**
 This funding will be added to the existing PARC grant and City funding to expand the renovations to Elm Park which includes upgrades to the walkways, benches, picnic tables and other amenities including the renovations to the Newton Square Veterans Memorial.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 63,189 |
| Debt Service Funding Source | Operating Budget |

Project Name: **University Park**
 This required funding will be used as the match to the Clark University PILOT Agreement for renovations to University Park.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 63,189 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

Project Name: Great Brook Valley

This funding will be used to implement improvements to the electrical system, sports field lighting and other amenities which are in need of replacement.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Operating Budget |

Project Name: Knights of Columbus

This funding will be added to current funding to continue the development of this facility which includes, walking paths, parking area, rectangular field space and other amenities.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Operating Budget |

Project Name: Duffy Field

This funding will be used to replace an existing playground that is in need of complete replacement with a state-of-the-art playground.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Operating Budget |

Project Name: Open Space and Management Plan

This funding will be used to complete the City of Worcester Open Space Plan which is due to the Commonwealth of Massachusetts Division of Conservation Services by May 2013. If this plan is not completed the City will be unable to apply for environmental grants through the Commonwealth.

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: Tree Planting

This capital allocation will provide additional funding to begin targeted replacement of street shade trees throughout the City of Worcester.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 250,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 31,595 |
| Debt Service Funding Source | Operating Budget |

Project Name: Blithewood Park

This funding will be used to assist in renovations to the facility, including walkway improvements, equipment repair /replacement and other needed work.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Shore Park

This funding will be used to assist in renovations to this beach facility to include infrastructure upgrades and facility renovations.

| Financial Details | Amounts |
|--------------------------|----------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

Debt Service Funding Source Operating Budget

Project Name: Holland Rink / Burncoat Park

This funding will be used to complete a Master Plan process for these two facilities, both of which are

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Operating Budget |

Project Name: Beaver Brook Park / Tycobb

This funding will be used to renovate the existing Ted Williams Little League A Field.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 150,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 18,957 |
| Debt Service Funding Source | Operating Budget |

Project Name: Cookson Field

This funding will assist the Department in the continued renovation of this facility.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Logan Field

This funding will be used to design new amenities at Logan Field as identified within the approved Master Plan and includes amounts to install and electrical transformer at the field.

| Financial Details | Amounts |
|--------------------------|----------------|
|--------------------------|----------------|

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| | |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Crompton Park

Funds will be used for the design work based on the approved Master Plan.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Northampton St. playground

Improvements to the Northampton St. playground.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: Castle Park

Funds will be used to develop the Master Plan process.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 150,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 18,957 |
| Debt Service Funding Source | Operating Budget |

Project Name: Newton Hill Maintenance Shed

Shed for maintenance storage at Newton Hill.

| Financial Details | Amounts |
|--------------------------|----------------|
|--------------------------|----------------|

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| | |
|-----------------------------|------------------|
| Borrowing Estimate | 50,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 6,319 |
| Debt Service Funding Source | Operating Budget |

Project Name: CDBG

These funds will be utilized for park improvements within CDBG areas of the city.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | CDBG |

Project Name: Worcester Common

This funding will provide for ongoing improvements to the Worcester City Common.

| Financial Details | Amounts |
|-----------------------------|------------------|
| Borrowing Estimate | 130,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 16,429 |
| Debt Service Funding Source | Operating Budget |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

| | |
|----------------------|------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Water Enterprise |

Project Name: **Watershed Land Acquisition**
To purchase land or conservation restrictions in the City's watershed to prevent development and to protect the water quality of our surface water supplies.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Water |

Project Name: **Water Pump Station Rehabilitation**
Funds will allow for the on-going rehabilitation of the City's 14 water pump stations and associated facilities to ensure reliable delivery of water to Worcester homes and businesses.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | Water |

Project Name: **Reservoir Rehabilitation**
These funds will be used to install an isolation valve upstream of Kendall Reservoir Dam and two particle/oil separator systems on Route 31 in Holden to mitigate any potential hazardous material spills that would impair the water quality of Kendall Reservoir and ongoing repair and maintenance

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 2,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 252,758 |
| Debt Service Funding Source | Water |

Project Name: **Filtration Plant Modification**
Funding will allow for replacing filter media, lime slaker, laboratory instruments and various pumps in the Filtration plant.

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 350,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 44,233 |
| Debt Service Funding Source | Water |

Project Name: Water Mains & Gates

These funds will allow for continuing rehabilitation of the water distribution system. Included in FY 2013 are funds to replace water mains at: Ingleside Ave, Cohasset St., Edgeworth St., Milton St., Gage St., Elmwood St., Reeves St., Tirell St., Burncoat St., and others.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 4,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 505,515 |
| Debt Service Funding Source | Water |

Project Name: Water Meter Maintenance

These funds will allow for the maintenance of 40,000 radio signal automated meter reading retrieval devices and water meters including testing of the larger meters.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | Water |

Project Name: Cross Connection Testing & Surveys

Funds will allow for the continuation of surveying and testing of approximately 5,000 locations in the city for existing and potential cross connections as required by Federal and State Law.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 250,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 31,595 |
| Debt Service Funding Source | Water |

Project Name: Leak Detection, Water Accounting & Analysis

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Detail and Descriptions

These funds will provide for contractually required leak detection surveys to locate hidden leaks, master meter testing and distribution software modeling.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 100,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 12,638 |
| Debt Service Funding Source | Water |

Project Name: Hydrants

The program consists of replacing damaged hydrants as well as maintaining and upgrading existing hydrants. Water Operations replaces approximately 80 hydrants per year.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 150,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 18,957 |
| Debt Service Funding Source | Water |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions**

| | |
|----------------------|-----------------------------------------------|
| Department: | Department of Public Works & Parks |
| Project Area: | Sewer Enterprise |

Project Name: **Sewer Reconstruction Program**
 This allocation is for the continuation of the ongoing sewer replacement program for sanitary, surface

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 3,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 379,136 |
| Debt Service Funding Source | Sewer |

Project Name: **Surface Drainage**
 This program addresses drainage system improvements to mitigate flooding at various locations. This

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Sewer |

Project Name: **New Sewer Construction**
 This funding is used to install new sewers in areas where there are currently no sewers. Priority is

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Sewer |

Project Name: **Replacement Culvert - Beaver Brook**
 This allocation will allow for the continued funding of a replacement culvert between May and

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions****Project Name: Lake Ave Pump Station**

The FY 13 allocation will provide the final piece of funding for improvements to the Lake Avenue

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 63,189 |
| Debt Service Funding Source | Sewer |

Project Name: Interceptor Inspection

This is an ongoing proactive program to ensure the structural integrity of critical pipelines which, due

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 2,500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 315,947 |
| Debt Service Funding Source | Sewer |

Project Name: CMOM Program

This funding allows for components of the CMOM (Capacity Management Operations and

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 200,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 25,276 |
| Debt Service Funding Source | Sewer |

Project Name: Inflow and Infiltration Control

This allocation will allow for the continuation of this ongoing program which identifies and reduces

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET**Infrastructure Detail and Descriptions****Project Name: Stormwater Permit**

Funding will allow DPW&P to begin implementation of the city's impending EPA-mandated

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 1,000,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 126,379 |
| Debt Service Funding Source | Sewer |

Project Name: Sewer Pump Station Rehabilitation

This program includes capital improvements to the 31 sewer pump stations. These improvements

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 500,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 63,189 |
| Debt Service Funding Source | Sewer |

Project Name: Green Island Flooding Study

This is to take a fresh look at potential strategies to reduce flooding in the Green Island

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Sewer |

Project Name: Generator Rehabilitation

This is to commence a major rehabilitation of the generators servicing sewer pump stations.

| Financial Details | Amounts |
|-----------------------------|----------------|
| Borrowing Estimate | 300,000 |
| Borrowing Term | 10 Years |
| Debt Service Estimate | 37,914 |
| Debt Service Funding Source | Sewer |

FISCAL YEAR 2013 CAPITAL BUDGET*Fiscal Year 2013 Borrowing Estimate***Fiscal Year 2013 Borrowing Estimated Based on Current Loans and Cashflow Projections**

| For FY13 | Borrowing from Prior FY Loans | Borrowing From FY13 Loans | Total Projected FY13 Borrowing | FY13 Loans to Use in FY14 | Total FY13 Loans |
|----------------------------------|------------------------------------------|--------------------------------------|-------------------------------------------|--------------------------------------|-----------------------------|
| Parks Tax Levy | 3,225,000 | 750,000 | 3,975,000 | 2,830,000 | 3,580,000 |
| Parks Funded (CSX, PILOT) | 3,085,000 | - | 3,085,000 | - | - |
| Streets/Sidewalks Infrastructure | 7,765,000 | 9,460,000 | 17,225,000 | 10,020,000 | 19,480,000 |
| Streets/Sidewalks \$20M | 7,725,000 | - | 7,725,000 | - | - |
| Equipment | 650,000 | 1,500,000 | 2,150,000 | 1,660,000 | 3,160,000 |
| Schools | 1,900,000 | 3,750,000 | 5,650,000 | 3,000,000 | 6,750,000 |
| Building Rehabilitation | 500,000 | 1,175,000 | 1,675,000 | 1,840,000 | 3,015,000 |
| Dam Repair | - | 600,000 | 600,000 | - | 600,000 |
| Total | 24,850,000 | 17,235,000 | 42,085,000 | 19,350,000 | 36,585,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|------------------------------------|----------------|------------------|---------------|----------------|----------------|
| Senior Center | | | | | |
| Dishwasher | 6,000 | - | - | - | - |
| Chairs | | 5,000 | 5,000 | - | - |
| Surveillance Camera | | 10,000 | - | - | - |
| Total Senior Center | 6,000 | 15,000 | 5,000 | - | - |
| Technical Services | | | | | |
| | FY13 | FY14 | FY15 | FY16 | FY17 |
| Citywide data wiring upgrade | 100,000 | 100,000 | | | |
| Data disk storage increase | 50,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| GIS Interactive maps on the web | 25,000 | | | | |
| Web server replacement | | | 35,000 | | |
| Web firewall upgrade | | | | | 60,000 |
| Web content filter upgrade | | | | | 20,000 |
| UPS battery replacment | | | 30,000 | | |
| Network security upgrade | | 90,000 | | | |
| Citywide server replacement | | | | 300,000 | |
| Total Technical Services | 175,000 | 215,000 | 90,000 | 325,000 | 105,000 |
| Election Commission | | | | | |
| Voting Equipment | 70,000 | - | - | - | - |
| Total Election Commission | 70,000 | - | - | - | - |
| Public Library | | | | | |
| | FY13 | FY14 | FY15 | FY16 | FY17 |
| Full Size 1 Ton Van | 30,000 | - | - | - | - |
| Frances Perkins Furnishings | | 85,500 | - | - | - |
| Total Public Library | 30,000 | 85,500 | - | - | - |
| Public Health | | | | | |
| Ford Taurus AWD | | 26,000 | - | - | - |
| Total Public Health | - | 26,000 | - | - | - |
| Inspectional Services | | | | | |
| Small Sedans | | 30,500 | 32,025 | 48,500 | 50,925 |
| Small Pickup Truck | | - | - | 21,600 | 22,500 |
| Large Pickup Truck w/ Plow | | - | 45,000 | - | - |
| Medium Sedan | | 40,000 | - | - | - |
| Total Inspectional Services | - | 70,500 | 77,025 | 70,100 | 73,425 |
| Communications | | | | | |
| Cell Phone Booster/Equipment | 29,000 | - | 6,000 | 6,000 | 6,000 |
| Radio System Upgrade | | 5,000,000 | - | - | - |
| Total Communications | 29,000 | 5,000,000 | 6,000 | 6,000 | 6,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|-----------------------------------|----------------|------------------|----------------|----------------|----------------|
| Fire Department | | | | | |
| New Fire Engine | 420,000 | 430,000 | 435,000 | 440,000 | 445,000 |
| Replace Shop Pick-up Truck | 41,000 | | | | |
| Replace Forestry 1 | 39,000 | | | | |
| SCBA Cylinders | 35,000 | | | | |
| Replace Car 2 | 34,000 | | | | |
| Replace FIU - Ford F-150 | 34,000 | | | | |
| Replace Car 1 Ford Explorer | 32,000 | | | | |
| Portable Radios | 23,000 | | | | |
| Misc Hose Nozzles and Tips | 21,000 | | | | |
| Cardiac Defibrillators | 15,000 | | | | |
| K-12 Saws and Chainsaws | 6,000 | | | | |
| Misc Scuba Equipment | | 11,000 | | | |
| Scuba Metering Equipment | | 5,500 | | | |
| 1st Resp. Med and Oxygen Bags | | 2,000 | | | |
| Replace Bauer Compressor | | 60,000 | | | |
| SCBA Face Pieces | | 4,240 | | | |
| Portable Radios | | 53,865 | | | |
| Replacement Generator SRU | | | 19,800 | | |
| Replace Safety Chief SUV | | | 30,000 | | |
| Replace Car 2 Ford Explorer | | | 38,045 | | |
| Replace 1985 Shop Pickup/Plow | | | 41,000 | | |
| Replacement PCs | | | 8,176 | | |
| Tech Rescue Honda Generator | | | 1,200 | | |
| Portable Battery Pack Chargers | | | 7,807 | | |
| Klaxon/Paging System | | | | 60,260 | |
| Total Fire Department | 700,000 | 566,605 | 581,028 | 500,260 | 445,000 |
| Police Department | | | | | |
| Police Cruisers (10) | 338,000 | 500,000 | 525,000 | 530,000 | 530,000 |
| Encrypted potable radios | 162,000 | 200,000 | 200,000 | | |
| Bulletproof vests | 120,000 | 120,000 | | | |
| Animal Control van | 24,000 | | | | |
| Crossmatch fingerprint machine | 21,000 | | | | |
| Tire changer and balancer | 20,000 | | | | |
| Copiers | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| CSU replacement cameras | - | 6,350 | | | |
| Lidar radar and speed monitor | - | 6,000 | | | |
| | | 200,000 | 210,000 | 220,000 | 220,000 |
| Expedition (Traffic and Ops) | | 69,000 | | | |
| Vice van | | 26,000 | | | |
| Reflected Ultraviolet Imaging Sys | | 15,000 | | | |
| LSCAN fingerprint scanner | | 14,000 | | | |
| Total Police Department | 700,000 | 1,176,350 | 955,000 | 770,000 | 770,000 |
| Public Works | | | | | |
| Engineering | | | | | |
| Traffic Signal Parts | 74,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Computer Software | 10,000 | 4,000 | | 4,000 | |
| Pickup Truck | 30,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Auto-Sub-Compact (P.C.O.) | 20,000 | 20,000 | 20,000 | | |
| Computer Equipment | 6,000 | 5,000 | 5,000 | 5,000 | 5,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|---------------------------------------|----------------|------------------|------------------|----------------|------------------|
| Printers / Plotters / Copiers | 6,000 | | | | 7,000 |
| GPS Locator | | 30,000 | | | |
| Drafting Tables / Furniture | | 10,000 | | | |
| Parking Meter Maintenance Van | | | 25,000 | | |
| Survey Van | | 25,000 | | | |
| Sedan | | | 20,000 | | 20,000 |
| Sub-Total Engineering | 146,000 | 209,000 | 185,000 | 124,000 | 147,000 |
| Central Garage | | | | | |
| Fuel Truck | 135,000 | | | | |
| Misc. Tools & Equipment | 19,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Laptop Computer | | | | 5,000 | |
| Computer Media and Equipment | | | | | 15,000 |
| Pickup Truck 1/2 Ton w/ 4WD | | 28,000 | | 28,000 | |
| Stock Room Shelving / Storage | | 10,000 | 10,000 | 10,000 | 10,000 |
| Outdoor Lamps | | | 15,000 | | |
| Pickup Truck 3/4 Ton 4wd | | 30,000 | 33,000 | | 35,000 |
| Sub-Total Central Garage | 154,000 | 78,000 | 68,000 | 53,000 | 70,000 |
| Streets/Sanitation | | | | | |
| 20 Yd Loadpacker | 150,000 | 150,000 | 150,000 | 160,000 | 160,000 |
| Dump Truck 5T w/ Plow | 130,000 | 320,000 | 170,000 | 170,000 | 330,000 |
| 3 Ton AWD Cab and Chassis | | | | | 120,000 |
| Front End Loader 938 | | | | | 160,000 |
| 7 Yd. AWD Loadpacker | | | 75,000 | | |
| 1 Ton AWD Crew Cabs | | | 110,000 | | 60,000 |
| 1/2 Ton AWD Pickup Trucks (2) | | 70,000 | 80,000 | 80,000 | 45,000 |
| 2 Way Radios | | | | 10,000 | |
| Utility Vehicle - 4WD | | 40,000 | | | |
| Miscellaneous Tools | | 5,000 | | | 5,000 |
| Crew Cab 1-1/2 Ton Pickup | | 90,000 | | | |
| Front End Loader 950 | | 160,000 | | | |
| Skid Steer Loader | | | | 110,000 | |
| Ten Wheeler | | | 350,000 | | |
| Roller 1 Ton w/trailer | | | 60,000 | | |
| Berm Machine w/ trailer | | | 8,000 | | |
| 1 1/2 T Dump Truck with 4WD | | | | | 100,000 |
| 2 Ton Dump Truck | | | | 130,000 | |
| Sub-Total Streets / Sanitation | 280,000 | 835,000 | 1,003,000 | 660,000 | 980,000 |
| Total Public Works | 580,000 | 1,122,000 | 1,256,000 | 837,000 | 1,197,000 |
| Parks Administration | | | | | |
| High Speed Copier | | 30,000 | | | |
| Software Improvement Upgrade | | 15,000 | 5,000 | | 5,000 |
| Computerized Irrigation Control | | 30,000 | 15,000 | 15,000 | |
| Computer Equipment | | 6,000 | | 15,000 | |
| Mobile Plan Center | | | 3,000 | | |
| Adobe Software License | | 3,000 | | | |
| Department Server | | | | 20,000 | 20,000 |
| Projector Laptop | | | | 4,000 | |
| Video Security System | | 100,000 | 30,000 | | 20,000 |
| Computer System/ Upgrade | | | 5,000 | | 5,000 |
| Subtotal Parks Administration | - | 184,000 | 58,000 | 54,000 | 50,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Parks & Recreation | | | | | |
| 3/4 Ton Pick-up w/ Plow (3) | 100,000 | 64,000 | 33,000 | 34,000 | 105,000 |
| 72" Mower w/ Attachment | 40,000 | 40,000 | | | 40,000 |
| Replacement decks and trailers | 14,000 | | 4,000 | 4,000 | 4,000 |
| 16' Riding Mower | | | | 70,000 | |
| Mobile Stage/Bleachers | | 75,000 | | | |
| Dove Tail Trailer | | 5,000 | | 5,000 | |
| 4 Wheel Drive Utility Vehicles | | | | 25,000 | 25,000 |
| 1/2 Ton 4 Wheel Drive Truck | | 27,000 | | | 27,000 |
| 1 Ton Dump w/ Plow | | 42,000 | 45,000 | | |
| Vehicle Radios | | | 4,000 | 4,000 | 4,000 |
| Sidewinder Recycling Mower | | 50,000 | | | |
| Enclosed Landscape Trailer | | | 10,000 | | |
| Utility All-Terrain 4x4 Drive Dump | | 20,000 | | 20,000 | 20,000 |
| 12' Rack Body Truck | | 35,000 | | | 35,000 |
| Heavy Duty Snow Blowers (4) | | 10,000 | | 10,000 | 10,000 |
| Portable Generator | | | | 5,000 | 5,000 |
| Mud Suckers | | 4,000 | | 4,000 | 4,000 |
| Top Dresser | | 30,000 | | | |
| Replacement decks for mowers | | 7,000 | | | 7,000 |
| Garage Lift | | | | 10,000 | |
| Sod Cutter | | | 4,000 | | |
| Leaf Vac | | | 25,000 | | |
| Hydro Seeder | | | | 4,000 | |
| 72" Vacuum Mower | | | 25,000 | | |
| Portable Pumps | | | 5,000 | | |
| 3/4 Ton Utility Van | | | 30,000 | | |
| Ballfied Machine | | | 20,000 | | |
| Truck Mounted Leaf Machine | | | 20,000 | | |
| Skid Steer Loader/Backhoe | | | 50,000 | | |
| 3/4 Ton Crew Cap PU | | | 30,000 | | |
| Flail Mower | | | 20,000 | 20,000 | 20,000 |
| Portable Radios | | | 10,000 | | |
| Air Compressor | | | | 15,000 | 15,000 |
| Tractor Front End Loader | | | | 75,000 | 75,000 |
| YF Sweeper Turf | | | | 10,000 | 10,000 |
| Water Buffalo | | | | 5,000 | 5,000 |
| Subtotal Parks and Recreation | 154,000 | 409,000 | 335,000 | 320,000 | 411,000 |
| Cemetery | | | | | |
| 38" Riding Mowers (3) | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |
| Leaf Blower Attachments | | | | 8,000 | |
| Replacement Decks for Mower (3) | | | 15,000 | | |
| Utility All-terrain 4X4 Drive Dump | | | 20,000 | | |
| 4x4 Utility Body Truck w/ Plow | | 36,000 | | | |
| Data Storage Software System | | 30,000 | 120,000 | 60,000 | 60,000 |
| 3/4 Ton PU w/ Plow | | 31,000 | 33,000 | 34,000 | 35,000 |
| Pneumatic Hand Compactor | | | 3,000 | | |
| Backhoe w/ Attachments | | 75,000 | | | |
| Vacuum Attachment | | | 2,500 | | |
| 72" 4x4 Mower w/ Attachment | | 40,000 | | | 30,000 |
| 22" Hand Rotary Mowers | | | 3,000 | 3,000 | 3,000 |
| Burial Tents w/accessories | | | | 4,500 | 4,500 |
| Self Contained Vacuum Loader | | | | 50,000 | |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|--------------------------------------|----------------|------------------|------------------|------------------|------------------|
| Lowering Devices | | | 6,000 | | |
| Mud Tracks | | | 4,000 | | |
| Truck Mounted Leaf Machine | | | 18,000 | | |
| 1 Ton Dump Truck 4 Wheel | | | | 45,000 | 45,000 |
| Stainless Steel Sander | | | | 6,000 | 6,000 |
| Portable Radios | | | | 5,000 | |
| Air Compressor w/ Attachments | | | | | 13,500 |
| Power Cement Mixer | | | | 8,000 | |
| Subtotal Cemetery | 16,000 | 228,000 | 240,500 | 239,500 | 213,000 |
| Forestry | | | | | |
| Skid Steer with Attachment | 80,000 | | | | |
| 1 Ton 4x4 Truck w/ Chip Box | | 55,000 | | | |
| Chippers | | | 40,000 | | |
| Sky Worker | | 125,000 | | | |
| Subtotal Forestry | 80,000 | 180,000 | 40,000 | - | - |
| Total Parks | 250,000 | 1,001,000 | 673,500 | 613,500 | 674,000 |
| Total DPW & Parks | 830,000 | 2,123,000 | 1,929,500 | 1,450,500 | 1,871,000 |
| Off-Street Parking | | | | | |
| Curb-side Meters | 575,000 | 260,000 | 452,000 | - | - |
| Total Off-Street Parking | 575,000 | 260,000 | 452,000 | - | - |
| Total Worcester Public School | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| DCU Center | | | | | |
| Concert Stage | | 210,000 | | | |
| Zamboni | 120,000 | | | | |
| Concession Equipment | | 10,000 | | | |
| Ride on Floor Sweeper | | 45,000 | | | |
| Video Board Enhancements | | | 50,000 | | |
| Wheeled Refrigerator | | | 12,000 | | |
| Fork Lift | | 55,000 | | | |
| Public Seating | | 20,000 | | | |
| Trash Recepticals | | 35,000 | | | |
| Pipe/Drape & Table Skirting | | 25,000 | | | |
| Ropes/Stanchions | | 15,000 | | | |
| Protector Gas Fryer | | 16,000 | | | |
| Cleveland Braising Skillets | | 29,000 | | | |
| Hobart Commercial Mixer | | 31,000 | | | |
| Replacement Tables | | 30,000 | | | |
| Radio Repeaters | | 16,000 | | | |
| Walk behind floor scrubber | | | 20,000 | | |
| New Sports Floor For Bball | | | 140,000 | | |
| Portable basketball hoops (3) | | | 58,000 | | |
| Carter Hoffman Food Warmers | | | 50,000 | | |
| Hockey Net - Replacement | | | 50,000 | | |
| Metal Detectors | | | 14,250 | | |
| Bob cat Skid steerer | | | 47,000 | | |
| Portable Bar Units | | | 50,000 | | |

FISCAL YEAR 2013 CAPITAL BUDGET

Equipment Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| Dance floor Replacement | | | 28,000 | | |
| Convention Center Staging | | | 45,000 | | |
| Reach in Freezers w/ wheels | | | 30,000 | | |
| Trash Receptacles | | | 35,000 | | |
| Followspots | | | | 120,000 | |
| Turnstiles | | | | 22,500 | |
| Ice Machines | | | | 20,000 | |
| portable transformers | | | | 50,000 | |
| distribution panels | | | | 12,000 | |
| Shop Air compressor & tools | | | | 4,000 | |
| Reach in Refrigerator | | | | 10,000 | |
| Refrigerator | | | | 7,500 | |
| Restroom Cleaning System | | | | 6,000 | |
| Nyro Pipe Press | | | | 4,500 | |
| 1 Man Mini Lift | | | | 13,000 | |
| POS System | | | | | 120,000 |
| Portable Sound Systems | | | | | 20,000 |
| Folding Chairs | | | | | 130,000 |
| Televisions | | | | | 30,000 |
| Ride on floor Scrubber | | | | | 70,000 |
| Total DCU | 120,000 | 537,000 | 629,250 | 269,500 | 370,000 |
| Sewer | | | | | |
| Street Sweepers (2) | 350,000 | 350,000 | 175,000 | 175,000 | 200,000 |
| C.B. Cleaner/Loader w/ Plow | 195,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Pickup Truck 4WD 3/4 Ton w/ li | 50,000 | | | | |
| Pickup Truck 1/2 Ton (2) | 50,000 | | 50,000 | | |
| Staff Vehicle (2) | 40,000 | | | 30,000 | |
| Tag Along Compressor | 20,000 | | | 15,000 | |
| 5 Ton Dump Truck w/ Sander a | - | 160,000 | 160,000 | | 160,000 |
| Pickup Truck 3/4 Ton w/ Plow a | - | | 35,000 | | 35,000 |
| Pickup Truck 3/4 Ton Crew Cab | - | 40,000 | | 40,000 | |
| TV Inspection Van | - | | | | 50,000 |
| Backhoe 4wd | - | | | 90,000 | |
| 6" Trailer Pump | - | | | | 50,000 |
| Pickup Truck 3/4 Ton w/ Lift | - | | | | 50,000 |
| Flusher | - | | 165,000 | | |
| Total Sewer | 705,000 | 740,000 | 775,000 | 540,000 | 735,000 |
| Water | | | | | |
| Dump Truck/4WD/Plow | 165,000 | | | | |
| 1/2 Ton Pickup Truck (2) | 45,000 | 40,000 | 40,000 | | |
| Pickup Truck 3/4 Ton w/ 4x4 Plow | 40,000 | 40,000 | 40,000 | | |
| Crew Cab Pickup Truck 4WD w | 35,000 | 35,000 | | 35,000 | 35,000 |
| Sedan (2) | 25,000 | | | 25,000 | 25,000 |
| 4WD Pickup Truck | 25,000 | | 25,000 | 50,000 | 50,000 |
| GIS | 25,000 | 25,000 | 25,000 | | |
| Instrument/Computers | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Mobile Radio | 5,000 | 10,000 | | 17,000 | 17,000 |

FISCAL YEAR 2013 CAPITAL BUDGET**Equipment Five Year Capital Plan**

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|---------------------------------------------|------------------|-------------------|------------------|------------------|------------------|
| 1 Ton Utility Truck - Valve Maintenance (2) | | 100,000 | | | |
| Miscellaneous Tools - WFP | | | | 50,000 | 50,000 |
| Miscellaneous Tools - Operations | | | 50,000 | 50,000 | 50,000 |
| Utility Truck Construction | | | | 100,000 | 100,000 |
| Backhoe/4WD/ Plow | | 110,000 | | 110,000 | |
| Security Vehicle/4WD (2) | | | 70,000 | | |
| Dump Truck/5Ton/Plow | | | 140,000 | 150,000 | 150,000 |
| Comp. 1/2 Ton Pickup w/ Tool Boxes | | 25,000 | 25,000 | | |
| Truck/Utility/Meter | | 50,000 | | 50,000 | 50,000 |
| 3/4 Ton Utility Truck | | | | 35,000 | 35,000 |
| Compressor/Truck | | | | 125,000 | 125,000 |
| (2) Snowblowers | | | 3,000 | | |
| Total Water | 385,000 | 450,000 | 433,000 | 812,000 | 702,000 |
| | | | | | |
| Total Equipment | 4,205,000 | 10,727,955 | 5,303,553 | 4,473,860 | 4,707,425 |

FISCAL YEAR 2013 CAPITAL BUDGET

Rehabilitation Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Senior Center | | | | | |
| Parking Lot | | 500,000 | - | - | - |
| Windows | | 9,000 | 9,000 | 9,000 | 9,000 |
| Floor Covering | | 9,500 | 9,500 | 7,500 | - |
| Roof | | 105,000 | - | - | - |
| Total Senior Center | - | 623,500 | 18,500 | 16,500 | 9,000 |
| Public Library | | | | | |
| Salem Street Stairs | 40,000 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 |
| Total Public Library | 40,000 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 |
| Inspectional Services | | | | | |
| Ceiling Repairs | | 20,000 | - | - | - |
| Total Inspectional Services | - | 20,000 | - | - | - |
| Fire Department | | | | | |
| Klaxon Paging System | 48,000 | | | | |
| Grove St. Fire Station | 15,000 | | | 25,000 | |
| Grafton St. Fire Station | 14,000 | | | 15,000 | |
| Burncoat St. Fire Station | 12,000 | | | 10,000 | |
| Greendale Fire Station | 6,000 | | | | 25,000 |
| Southbridge St. Fire Station | 5,000 | | | | 25,000 |
| Providence St. Fire Station | | 15,000 | | | |
| McKeon Rd. Fire Station | | 15,000 | | | |
| Webster Sq. Fire Station | | 25,000 | 25,000 | | |
| Park Ave Fire Station | | | 15,000 | | |
| Total Fire Department | 100,000 | 55,000 | 40,000 | 50,000 | 50,000 |
| Police Department | | | | | |
| Police HQ Capital Maintenance | | 100,000 | 100,000 | 100,000 | 100,000 |
| Police Locker Room Upgrades | 200,000 | - | - | - | - |
| Total Police Department | 200,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| City Hall | | | | | |
| City Hall Roof | 1,500,000 | | | | |
| City Hall Windows | | 500,000 | | | |
| City Hall Capital Maintenance | | | 150,000 | 150,000 | 150,000 |
| Total City Hall | 1,500,000 | 500,000 | 150,000 | 150,000 | 150,000 |
| Public Works | | | | | |
| Millbury St. Storage | 100,000 | | | | |
| Building Repairs | | 250,000 | 250,000 | 250,000 | 250,000 |
| Subtotal Public Works | 100,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Public Works - Dams | | | | | |

FISCAL YEAR 2013 CAPITAL BUDGET

Rehabilitation Five Year Capital Plan

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|-----------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Dam Inspections/Repairs | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Subtotal Public Works | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Parks | | | | | |
| Lake Park | | | 150,000 | | |
| Greenwood Park | | 250,000 | | | |
| Elm Park | | 250,000 | | | |
| Building Renovations/Upgrades | | 150,000 | 150,000 | 150,000 | 150,000 |
| South Worcester | | | 250,000 | | |
| Shore Park | | | 250,000 | | |
| Bell Pond | | | | 250,000 | |
| Coes Pond | | | | 250,000 | |
| Mulcahy Field | | | | | 250,000 |
| Indian Lake House Renovations | | | | | 250,000 |
| Subtotal Parks | - | 650,000 | 800,000 | 650,000 | 650,000 |
| Total Public Works & Parks | 700,000 | 1,500,000 | 1,650,000 | 1,500,000 | 1,500,000 |
| Union Station and Parking Garage | | | | | |
| Tenant Fitout | 575,000 | | | | |
| Total Union Station | 575,000 | | | | |
| Auditorium | | | | | |
| Misc Facility Repairs | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Roof Repairs | 500,000 | 750,000 | 750,000 | - | - |
| Stair Repair | 50,000 | | | 750,000 | 750,000 |
| Total Auditorium | 600,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| Worcester Public Schools Repair | 6,000,000 | | | | |
| Nelson Place Feasibility | 750,000 | | | | |
| Worcester Public Schools | 6,750,000 | | | | |
| Off-Street Parking | | | | | |
| Federal Plaza Garage | 70,000 | | | | |
| Total Off-Street Parking | 70,000 | - | - | - | - |
| Sewer | | | | | |
| 20 East Worcester Buildings | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Millbury St. Storage | 100,000 | | | | |
| Total Sewer | 200,000 | 100,000 | 100,000 | 100,000 | 100,000 |

FISCAL YEAR 2013 CAPITAL BUDGET*Rehabilitation Five Year Capital Plan*

| Year | FY13 | FY14 | FY15 | FY16 | FY17 |
|--------------------------------------|-------------------|------------------|------------------|------------------|------------------|
| Water | | | | | |
| Millbury St. Storage | 100,000 | | | | |
| Total Water | 100,000 | - | - | - | - |
| | | | | | |
| Total Buidling Rehabilitation | 10,835,000 | 5,998,500 | 5,508,500 | 5,366,500 | 5,359,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Five Year Capital Plan

Department: Department of Public Works Infrastructure

| Infrastructure Description: | FY13 | FY14 | FY15 | FY16 | FY17 |
|--------------------------------------|-------------------|------------------|------------------|------------------|------------------|
| Sidewalk Improvements | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| ADA Improvements/Sidewalks | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Sidewalk / Resurf (Chapter 90) | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Sidewalk / Resurfacing | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 |
| Total Sidewalk Replacement | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 |
| Streets Resurf (Chapter 90) | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 |
| Private Street Conversion | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Downtown Street and Sidewalks | 7,000,000 | | | | |
| Street Resurfacing | 2,900,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| Total Street Resurfacing | 13,700,000 | 6,300,000 | 6,300,000 | 6,300,000 | 6,300,000 |
| Total Streets & Sidewalks | 15,500,000 | 8,100,000 | 8,100,000 | 8,100,000 | 8,100,000 |
| TIP Program Design | FY13 | FY14 | FY15 | FY16 | FY17 |
| Bikeways | 100,000 | 100,000 | | | |
| Grafton St. | - | 300,000 | | | |
| Hope Ave at Webster | 500,000 | | | | |
| Lincoln St. Phase 2 | 300,000 | | | | |
| Mckeon Rd. | 100,000 | | | | |
| North Lake Linear Park | 1,600,000 | | | | |
| Salisbury Street at Forest | 100,000 | - | | | |
| May St. at Hammond | 80,000 | - | | | |
| Shore Drive | 50,000 | 100,000 | | | |
| Winthrop St. Area | 125,000 | 125,000 | | | |
| Route 12 EW Mountain | - | - | 270,000 | | |
| Park Ave Signals | 50,000 | 150,000 | 150,000 | | |
| Total TIP Program | 3,005,000 | 775,000 | 420,000 | - | - |
| Public Works - Other Projects | FY13 | FY14 | FY15 | FY16 | FY17 |
| Traffic Signal Loop Detectors | - | 50,000 | 50,000 | 50,000 | 50,000 |
| Traffic Signals Upgrades | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| New Signal Locations | 450,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Guard Rail Installations | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Bridge Rehabilitation | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Street Lights | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Total Other Projects | 975,000 | 675,000 | 675,000 | 675,000 | 675,000 |
| Parks | FY13 | FY14 | FY15 | FY16 | FY17 |
| Greenhill Park | 200,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Elm Park | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| University Park | 500,000 | | | | |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Five Year Capital Plan

Department: Department of Public Works Infrastructure

| Infrastructure Description: | FY13 | FY14 | FY15 | FY16 | FY17 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Great Brook Valley | 300,000 | | | | 250,000 |
| Knights of Columbus | 300,000 | 750,000 | | 750,000 | |
| Duffy Field | 300,000 | | | | |
| Open Space & Management Plan | 100,000 | | | | |
| Tree Planting | 250,000 | | 250,000 | | 250,000 |
| Blithewood Park | 50,000 | | | | |
| Lake Park | - | 300,000 | | | 300,000 |
| Shore Park | 100,000 | | | | |
| Holland Rink/ Burncoat Park | 100,000 | | 250,000 | 500,000 | 500,000 |
| Beaver Brook Park / TyCobb Field | 150,000 | | | | |
| Blackstone Gateway Park | - | 250,000 | | | |
| Cookson Field | 50,000 | | 250,000 | | |
| Indian Hill Park | - | 500,000 | | 500,000 | 500,000 |
| Improvements & Bleachers | - | 125,000 | 125,000 | 125,000 | 125,000 |
| Logan Field | 50,000 | 500,000 | | | |
| Farber Field | - | 500,000 | | | |
| Lake Park Artificial Turf Field | - | 1,250,000 | | | |
| Coes Pond | - | 250,000 | | 250,000 | 250,000 |
| Rockwood Field | | | | | 500,000 |
| Tacoma Street Playground | | | | 250,000 | |
| Bell Hill Park | | | 250,000 | | |
| Institute Park | | | 250,000 | | |
| North Lake Ave. | | | | | |
| Kendrick Field | - | 450,000 | 3,000,000 | | 500,000 |
| Crompton | 50,000 | 500,000 | | 300,000 | 300,000 |
| Castle Park | 150,000 | 200,000 | | | |
| Phil O'Connell Field | | | 50,000 | | 500,000 |
| Bennett Field | - | 350,000 | - | 600,000 | 500,000 |
| Greenwood | | 250,000 | | 250,000 | |
| Northampton St. Playground | 50,000 | | | | |
| Newton Hill Maintenance Shed | 50,000 | | | | |
| Worcester Common | 130,000 | | | | |
| CDBG | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Subtotal Parks | 3,580,000 | 7,375,000 | 5,625,000 | 4,725,000 | 5,675,000 |
| Hope Cemetery | | | | | |
| New section Design & Construction | | 150,000 | 150,000 | | 150,000 |
| Water Service | | 250,000 | 250,000 | | |
| Fencing | | 150,000 | 150,000 | | |
| Subtotal Hope Cemetery | - | 400,000 | 550,000 | - | 150,000 |

FISCAL YEAR 2013 CAPITAL BUDGET

Infrastructure Five Year Capital Plan

Department: Department of Public Works Infrastructure

| Infrastructure Description: | FY13 | FY14 | FY15 | FY16 | FY17 |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | |
| Total Public Works & Parks | 23,060,000 | 17,325,000 | 15,370,000 | 13,500,000 | 14,600,000 |

| Water Infrastructure | FY13 | FY14 | FY15 | FY16 | FY17 |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| Watershed Land Acquisition | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Water Pump Station | 200,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Reservoir Rehabilitation | 2,000,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| Filtration Plant Modification | 350,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Water Mains & Gates | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| Water Meter Maintenance | 200,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Cross Connection Survey | 250,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Leak Detection & Analysis | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Hydrants | 150,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Total Water Enterprise | 7,550,000 | 6,550,000 | 6,550,000 | 6,550,000 | 6,550,000 |

| Sewer Infrastructure | FY13 | FY14 | FY15 | FY16 | FY17 |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Sewer Reconst. Program | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| Surface Drainage | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| New Sewer Construction | 1,000,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Beaver Brook Culvert | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Lake Ave Pump Station | 500,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Interceptor Inspection | 2,500,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| CMOM Program | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| CSO LTCP | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| I/I | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Stormwater Permit | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Green Island Flood Study | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Generator Rehabilitation | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Pump Station Rehabilitation | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Total Sewer Enterprise | 12,500,000 | 13,100,000 | 13,100,000 | 13,100,000 | 13,100,000 |