

The following items will be discussed at the Joint Meeting of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education on Monday, February 6, 2017 at 5:30 p.m. in the Levi Lincoln Chamber at City Hall:

gb #4-214 - Ms. Novick/Mr. O'Connell/Mr. Monfredo (July 22, 2014)

Annex A
(4 pages)

To consider the city's contribution to the Worcester Public Schools for FY16 and years following.

gb #5-213 - Ms. Novick/Mr. O'Connell/Mr. Monfredo/Miss Ramirez/
Miss Biancheria (August 12, 2015)

Annex A
(10 pages)

To review the FY16 Capital Budget with regard to departmental allocations.

gb #7-27 - Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/Miss
McCullough (January 5, 2017)

Annex A
(15 pages)

Request that the Administration make a presentation on the projected FY18 Budget to the Joint Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.

gb #7-31 -Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/
Miss Biancheria (January 9, 2017)

To explore ways in which the Worcester Public Schools can encourage greater levels of student and family participation and attendance at the Veterans Day events.

Committee Members

John L. Foley, Chairman
Molly O. McCullough, Vice-chairman
Donna M. Colorio

City Council Members

Morris Bergman, Chairman
Gary Rosen
Khrystian King

Representatives

Brian Allen

OFFICE OF THE
CLERK OF THE SCHOOL COMMITTEE
WORCESTER PUBLIC SCHOOLS
20 IRVING STREET
WORCESTER, MA 01609

AGENDA #1

The Joint Meeting of the Standing Committee on Finance and Operations
and the City Council's Standing Committee on Education:

on: Monday, February 6, 2017
at: 5:30 p.m.
in: Levi Lincoln Chamber at City Hall

ORDER OF BUSINESS

- I. CALL TO ORDER
- II. ROLL CALL
- III. GENERAL BUSINESS

c&p #2-19 - Clerk (December 12, 2012)

To consider a communication from the City Clerk regarding the City Council's Standing Committee on Education and the School Committee's Standing Committee on Finance and Operations to consider meeting jointly on a regular basis throughout the year concerning issues of overlapping interest.

gb #4-214 - Ms. Novick/Mr. O'Connell/Mr. Monfredo (July 22, 2014)

To consider the city's contribution to the Worcester Public Schools for FY16 and years following.

gb #5-213 - Ms. Novick/Mr. O'Connell/Mr. Monfredo/Miss Ramirez/Miss Biancheria (August 12, 2015)

To review the FY16 Capital Budget with regard to departmental allocations.

gb #6-34 - Mr. Monfredo/Mr. O'Connell/Miss Biancheria/Ms. Colorio/Miss McCullough (January 11, 2016)

Request that the School Committee and the City Council assist in the search for mannequins or the resources to purchase them to increase the bystander CPR program for secondary students in Physical Education classes.

gb #7-27 - Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/Miss McCullough (January 5, 2017)

Request that the Administration make a presentation on the projected FY18 Budget to the Joint Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.

gb #7-31 - Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/Miss Biancheria (January 9, 2017)

To explore ways in which the Worcester Public Schools can encourage greater levels of student and family participation and attendance at the Veterans Day events.

motion (gb #2-36) - Miss Biancheria (October 29, 2013)

Request that the School Committee refer to the Standing Committee on Finance and Operations the topic of issuance of additional bus passes for after school use by students in the middle schools.

motion (gb #5-93) - Mr. Foley (November 16, 2015)

Request that the Foundation Budget Review Committee's Final Report and the PowerPoint presentation be referred to the Joint Committee of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.

motion (gb #5-109.1) - Mr. Monfredo (June 4, 2015)

Request that the Standing Committee on Finance and Operations and the City's Standing Committee on Education discuss the reimbursements for the McKinney Vento Act and request that the revenue be shared between the City of Worcester and the school department.

motion (gb #5-109.1) - Ms. Novick (June 4, 2015)

Request that the Administration provide a report at the Standing Committee on Finance and Operations regarding the School Plant staffing levels.

motion (gb #5-172) - Ms. Novick (November 16, 2015)

Request that the Joint Committee of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education discuss the need for more than a total of \$500,000 for all capital projects in the Worcester Public Schools.

IV. ADJOURNMENT

Helen A. Friel, Ed.D.
Clerk of the School Committee

STANDING COMMITTEE: **JOINT MEETING OF THE STANDING COMMITTEE ON
FINANCE AND OPERATIONS AND THE CITY
COUNCIL'S STANDING COMMITTEE ON EDUCATION**

DATE OF MEETING: Monday, February 6, 2017

ITEM: Ms. Novick/Mr. O'Connell/Mr. Monfredo (July 22, 2014)

To consider the city's contribution to the Worcester Public Schools for FY16 and years following.

PRIOR ACTION:

- 7-31-14 - Referred to the Joint Committee of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.
- 5-27-15 - **JOINT MEETING OF THE STANDING COMMITTEE ON FINANCE AND OPERATIONS AND THE CITY COUNCIL'S STANDING COMMITTEE ON EDUCATION**
(Considered with c&p 2-19)
Chairman Economou and Chairman Foley both spoke about the FY16 Budget and the excellent working relationship among the City Council, School Committee, Superintendent and City Manager.
Mr. Allen made a PowerPoint presentation on the overview of the FY16 Budget as contained in Annex A of the backup for c&p #2-19.
Ms. Novick made the following motion:
Request that the School Committee forward a letter to the local delegation in support of H. 326, An Act to expand universal pre-kindergarten and S. 273, An Act improving state reimbursements for charter schools.
On a voice vote, the motion was approved.

BACKUP:

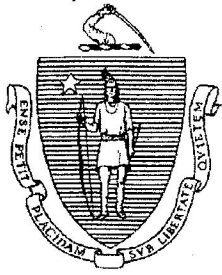
- Annex A (4 pages) contains a copy of the calculations of the city's contribution to the Worcester Public Schools.

PRIOR ACTION (continued)

- 5-27-15 - Mrs. Toomey requested that the Administration provide a list of who
(continued) opted into the Worcester Public Schools under School Choice and
provide a breakdown of the categories such as ELL, Special
Education and Regular Education.
Mr. Power offered testimony about large enrollment sizes and asked
the Administration to address this issue.
- 6-4-15 - SCHOOL COMMITTEE MEETING - The School Committee
approved the action of the Standing Committee as amended.
Mr. Allen made a PowerPoint presentation on the overview of the
FY16 Budget as contained in Annex A of the backup for c&p #2-19.
Ms. Novick made the following motion:
Request that the School Committee forward a letter to the local
delegation in support for funding of the Quality Kindergarten Grant at
the House level and full funding for Charter reimbursement.
On a voice vote, the motion was approved.
Mrs. Toomey requested that the Administration provide a list of who
opted into the Worcester Public Schools under School Choice and
provide a breakdown of the categories such as ELL, Special
Education and Regular Education.
Mr. Power offered testimony about large enrollment sizes and asked
the Administration to address this issue.
Ms. Novick made the following motions:
Request that the Administration, on behalf of the School Committee,
express a concern to the Foundation Budget Review Commission
regarding the 4% in-district rate for special education students when
the rate to educate them in Worcester is 7.9%.
Request that the Administration forward copies of gb #4-177, Annex
A, of the backup from the Standing Committee on Finance and
Operations from October 28, 2014.
On a voice vote, the motions were approved.

**APPENDIX D: LOCAL CONTRIBUTION TOWARDS REQUIRED SPENDING
FISCAL 2017 BUDGET AND ACTUAL FOR 2013-2016**

	Actual 2013	Actual 2014	Actual 2015	Actual 2016	Budget 2017
Calculation of Required Contribution:					
1 Foundation budget	298,950,312	311,832,465	316,944,283	329,468,507	332,590,292
Less:					
2 Chapter 70 aid	210,364,137	219,897,733	220,569,583	231,540,738	235,402,233
3 Required Contribution	<u>\$ 88,586,175</u>	<u>91,934,732</u>	<u>96,374,700</u>	<u>97,927,769</u>	<u>97,188,059</u>
Calculation of Actual Contribution:					
School expenditures:					
4 School budget	\$ 285,570,702	299,045,854	304,751,781	318,291,993	322,965,803
Add state charges:					
Charter schools	25,526,265	24,433,604	24,456,630	24,793,043	24,357,499
School Choice	2,291,731	2,684,637	2,700,679	2,669,896	2,848,508
Special Education	132,274	157,550	141,940	179,832	187,025
5 Total	<u>313,520,972</u>	<u>326,321,645</u>	<u>332,051,030</u>	<u>345,934,764</u>	<u>350,358,835</u>
Less School Local Aid:					
Chapter 70 aid	210,364,137	219,897,733	220,569,583	231,540,738	235,402,233
Charter school tuition reimbursement	3,810,686	2,668,126	1,840,663	2,084,813	1,809,456
6 Total School Local Aid	<u>214,174,823</u>	<u>222,565,859</u>	<u>222,410,246</u>	<u>233,625,551</u>	<u>237,211,689</u>
7 Actual contribution	99,346,149	103,755,786	109,640,784	112,309,213	113,147,146
8 Required contribution	<u>88,586,175</u>	<u>91,934,732</u>	<u>96,374,700</u>	<u>97,927,769</u>	<u>97,188,059</u>
9 Excess contribution	<u>\$ 10,759,974</u>	<u>11,821,054</u>	<u>13,266,084</u>	<u>14,381,444</u>	<u>15,959,087</u>
Calculations of total excess contributions:					
Excess contribution from above schedule	10,759,974	11,821,054	13,266,084	14,381,444	15,959,087
Additional contributions (city services):					
City Administration (1)	3,725,227	4,016,965	4,014,156	4,046,924	4,235,305
Police(1)	467,166	339,590	407,084	763,558	785,679
Water/Sewer	529,671	497,078	523,414	506,975	520,951
10 Total excess contributions	<u>15,482,038</u>	<u>16,674,687</u>	<u>18,210,738</u>	<u>19,698,901</u>	<u>21,501,022</u>
School expenditures not eligible for net school spending:					
Transportation	15,353,337	16,226,565	16,538,082	17,637,181	18,011,633
Crossing Guards	506,251	514,841	497,644	484,384	543,346
Equipment	11,360				
Building Rentals	285,363	386,402	405,937	409,039	538,374
Adult Education	95,358	63,134	98,904	70,598	95,585
Prior year unexpended encumbrances	122,890	146,442	65,480	76,293	
11 Total Non Educational Expenditures	<u>16,374,559</u>	<u>17,337,384</u>	<u>17,606,047</u>	<u>18,677,495</u>	<u>19,188,938</u>
12 Excess (deficient) contribution	(892,521)	(662,697)	604,691	1,021,406	2,312,084
13 Required Spending Shortfall Prior Year	<u>(1,350,982)</u>	<u>(2,243,503)</u>	<u>(2,906,200)</u>	<u>(2,301,509)</u>	<u>(1,280,103)</u>
14 Funding (Deficiency)	<u>(2,243,503)</u>	<u>(2,906,200)</u>	<u>(2,301,509)</u>	<u>(1,280,103)</u>	<u>1,031,981</u>



Massachusetts Department of Elementary and Secondary Education

ANNEX A
gb #4-214
Page 2

75 Pleasant Street, Malden, Massachusetts 02148-4906

Telephone: (781) 338-3000
TTY: N.E.T. Relay 1-800-439-2370

Mitchell D. Chester, Ed.D.
Commissioner

January 3, 2017

Maureen Binienda, Superintendent
Worcester Public Schools
20 Irving Street
Worcester, MA 01609

Dear Superintendent Binienda:

As you know, the Commonwealth's school finance statute, Chapter 70 of the General Laws, establishes an annual minimum local contribution requirement for each Massachusetts school district. This local contribution, when added to a district's Chapter 70 aid, equals its "net school spending requirement." Failure to comply with this requirement may result in the loss of Chapter 70 aid, delays in the approval of your municipal tax rate by the Department of Revenue, and/or enforcement action by the Attorney General.

Worcester's End-of-Year Financial Report shows that the district **did not** meet its spending requirement in FY16. Its required net school spending was \$331,770,015. Reported net school spending was \$330,489,912 which was **\$1,280,103 below the required amount**. This shortfall falls within the five percent range allowed by law, and will be added to the district's FY17 spending requirement.

Worcester's FY17 requirement—including the \$1,280,103 carryover—is \$333,870,395. Schedule 19 budget data show that the district plans to spend \$334,832,378. I am pleased to see that the district appears to be in compliance in this year.

If you have any questions concerning this information, please contact Melissa King in the School Finance unit at (781) 338-6532 (mking@doe.mass.edu).

Sincerely,

Mitchell D. Chester, Ed.D.
Commissioner of Elementary and Secondary Education

c: Joseph Petty, Mayor, City of Worcester
Jay Sullivan, Massachusetts Department of Elementary and Secondary Education

Enclosures: Two

JAN 17 2018 PM 4:42

12/27/2016

Massachusetts Department of Elementary and Secondary Education

Office of School Finance

Chapter 70 Net School Spending Compliance, FY16

348 WORCESTER	School Committee	City/Town	Total
1 Administration (1000)	3,935,925	4,046,924 *	7,982,849
2 Instruction (2000)	190,273,842	0 *	190,273,842
3 Attendance-Health (3100, 3200)	5,432,479	0 *	5,432,479
4 Food Services (3400)	0		0
5 Athletics/Student Activities/Security (3500, 3600)	2,020,563	763,558	2,784,121
6 Maintenance (4000)	20,930,949	506,975 *	21,437,924
7 Employer Retirement Contributions (5100)	16,027,864	0	16,027,864
8 Insurance (5200)	32,337,792	0	32,337,792
9 Retired Employee Insurance (5250)	11,783,203	0	11,783,203
10 Rentals (5300)	0	0 *	0
11 Short Term Interest (5400)	0	0	0
12 Tuition (9000)	16,948,173	25,855,948	42,804,121
13 Total School Spending (lines 1 through 12)	299,690,790	31,173,405	330,864,195
14 FY16 School Revenues			
14a) FY16 School Revenues *	76,293	0	76,293
14b) FY16 Charter Reimbursement	0	297,990	297,990
14c) Subtotal, School Revenues (14a + 14b)	76,293	297,990	374,283
15 FY16 Net School Spending (13 - 14)			330,489,912
16 FY16 Chapter 70 Required Net School Spending			329,468,507
17 Carryover from FY15			2,301,508
18 Total FY16 Net School Spending Requirement (16 + 17)			331,770,015
19 Shortfall in Net School Spending (18 - 15)			1,280,103
20 Carryover/Penalty Calculation, Percent Unexpended (19 / 16)			0.39%
21 FY16 Carry-Over into FY17 (Line 19 or 5% of line 16)			1,280,103
22 Penalty (19 - 21)			0

* Budgeted amounts as reported on FY15 End of Year Pupil and Financial Report, Schedule 19

12/27/2016

Massachusetts Department of Elementary and Secondary Education
 Office of School Finance

Chapter 70 Net School Spending Compliance, Budgeted FY17

348 WORCESTER	School Committee	City/Town	Total
1 Administration (1000)	4,720,644	4,235,305	8,955,949
2 Instruction (2000)	190,432,715	0	190,432,715
3 Attendance-Health (3100, 3200)	5,239,254	0	5,239,254
4 Food Services (3400)	0	0	0
5 Athletics/Student Activities/Security(3500, 3600)	1,244,533	785,679	2,030,212
6 Maintenance (4000)	21,210,118	520,951	21,731,069
7 Employer Retirement Contributions (5100)	16,908,301	0	16,908,301
8 Insurance (5200)	34,433,694	0	34,433,694
9 Retired Employee Insurance (5250)	12,127,455	0	12,127,455
10 Rentals (5300)	0	0	0
11 Short Term Interest (5400)	0	0	0
12 Tuition (9000)	17,390,153	25,583,576	42,973,729
13 FY17 Budgeted School Spending (lines 1 through 12)	303,706,867	31,125,511	334,832,378
14 FY17 Budgeted School Revenues			
14a) FY17 Budgeted School Revenues	0	0	0
14b) FY17 Charter Reimb (local districts)	0	0	0
14c) Subtotal, NSS Revenues (36a + 36b)	0	0	0
15 FY17 Net School Spending (13 - 14)			334,832,378
16 FY17 Chapter 70 Required Net School Spending			332,590,292
17 Carryover from FY16			1,280,103
18 Total FY17 Requirement (16 + 17)			333,870,395
19 Shortfall in Budgeted FY17 Net School Spending (18 - 15)			0
20 Carryover/Penalty Calculation, Percent Unexpended (19 / 16)			0.00%

ITEM: gb #5-213

STANDING COMMITTEE: **JOINT MEETING OF THE STANDING COMMITTEE ON
FINANCE AND OPERATIONS AND THE CITY
COUNCIL'S STANDING COMMITTEE ON EDUCATION**

DATE OF MEETING: Monday, February 6, 2017

ITEM: Ms. Novick/Mr. O'Connell/Mr. Monfredo/Miss Ramirez/Miss Biancheria
(August 12, 2015)

To review the FY16 Capital Budget with regard to departmental allocations.

PRIOR ACTION:

8-20-15 - Referred to the Joint Standing Committee on Finance and
Operations and the City Council's Standing Committee on Education.

BACKUP:

Annex A (10 pages) contains a copy of the Administration's response to the item.

The City of Worcester annually provides the Worcester Public Schools with \$3 million for building rehabilitation projects. Since 2012 the funds have been used almost entirely to fund the city's share (approximately 20%) of Accelerated Repair Projects (windows, doors, and boiler replacements) through the Massachusetts School Building Authority (MSBA). To date, these funds have leveraged almost \$44 million in building improvements at seventeen school locations, primarily window replacement projects.


A summary of the work completed to date is as follows:

2012 Approved Projects	Total Budget	District Share	MSBA	Source:
Chandler Magnet	\$ 3,708,855	\$ (137,629)	\$ 3,846,484	Final Grant Letter 11/30/15
Jacob Hiatt	\$ 437,406	\$ 128,926	\$ 308,480	Final Grant Letter 11/30/15
Lake View	\$ 1,071,047	\$ 278,785	\$ 792,262	Final Grant Letter 11/30/15
May Street	\$ 1,958,482	\$ 546,450	\$ 1,412,032	Final Grant Letter 11/30/15
New Citizens Center	\$ 1,258,859	\$ 299,103	\$ 959,756	Final Grant Letter 11/30/15
	\$ 8,434,649	\$ 1,115,635	\$ 7,319,014	
2013 Approved Projects				
Columbus Park	\$ 2,467,367	\$ 948,841	\$ 1,518,526	Project Funding Agreement 1/14/15
Tatnuck Magnet	\$ 2,038,196	\$ 618,212	\$ 1,419,984	Project Funding Agreement 9/3/14
Worcester East Middle	\$ 2,865,498	\$ 1,463,422	\$ 1,402,076	Project Funding Agreement 9/3/14
Worcester Arts Magnet	\$ 1,801,521	\$ 618,338	\$ 1,183,183	Project Funding Agreement 9/2/14
	\$ 9,172,582	\$ 3,648,813	\$ 5,523,769	
2014 Approved Projects				
Goddard Elementary	\$ 5,494,557	\$ 2,470,009	\$ 3,024,548	Project Funding Agreement 6/12/15
Union Hill School	\$ 2,520,957	\$ 936,835	\$ 1,584,122	Project Funding Agreement 6/12/15
West Tatnuck	\$ 2,395,045	\$ 1,191,634	\$ 1,203,411	Project Funding Agreement 6/12/15
Clark Street	\$ 2,505,511	\$ 1,051,266	\$ 1,454,245	Project Funding Agreement 6/12/15
	\$ 12,916,070	\$ 5,649,744	\$ 7,266,326	
2015 Approved Projects				
Jacob Hiatt	\$ 2,334,988	\$ 712,126	\$ 1,622,862	Project Funding Agreement 5/13/16
Flagg Street	\$ 4,336,844	\$ 1,118,433	\$ 3,218,411	Project Funding Agreement 5/13/16
McGrath Elementary	\$ 1,812,614	\$ 613,639	\$ 1,198,975	Project Funding Agreement 5/13/16
Grafton Street	\$ 4,569,125	\$ 1,192,411	\$ 3,376,714	Project Funding Agreement 5/13/16
	\$ 13,053,571	\$ 3,636,609	\$ 9,416,962	
TOTAL ALL YEARS	\$ 43,576,872	\$ 14,050,801	\$ 29,526,071	


Any of the funds that have not been allocated to Accelerated Repair projects have been used to provide other rehabilitation projects, notably the replacement of the rooftop unit at the Jacob Hiatt Magnet School.

The Administration works closely with City of Worcester DPW on all of the project details and with the Budget Office of the use of the allocated building rehabilitation funds and any corresponding balances.

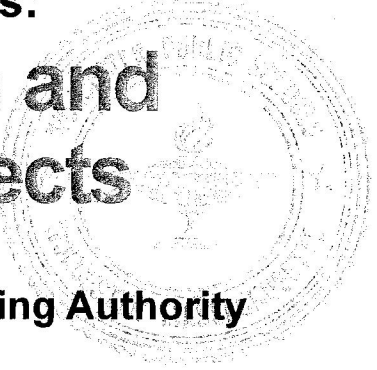
The MSBA Accelerated Repair Program has been very successful to date and other projects will be forwarded for consideration and review in the upcoming years. In the meantime, the district has begun a comprehensive facilities master plan project that will guide district decisions around building projects beginning in 2018.




Worcester Public Schools




Update and Future Plans:
**School Renovation and
Construction Projects**



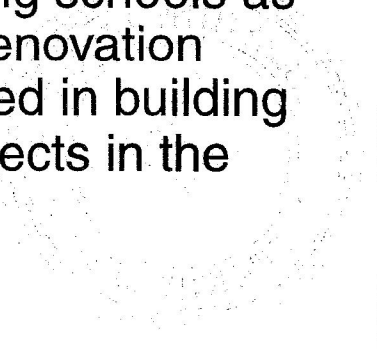
With the Massachusetts School Building Authority



Window Projects:



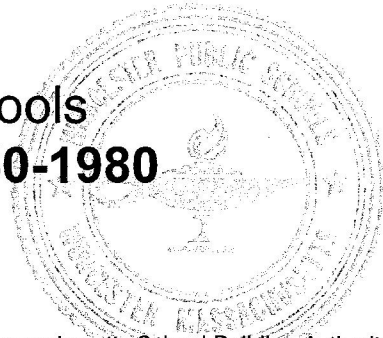
The district self identifies the following schools as being constructed or having major renovation during period of time PCBs were used in building materials in school construction projects in the country.



Window Projects



In Massachusetts
approximately **900** schools
were constructed during **1950-1980**



Source: Massachusetts School Building Authority
2010 Needs Survey (page 19)

Window Projects



Worcester Schools Constructed (1950-1973)

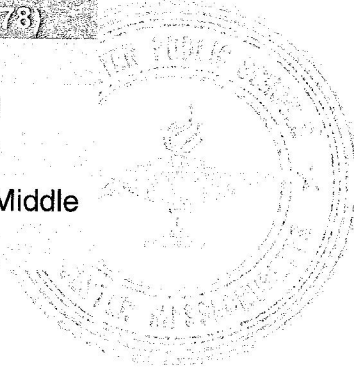
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|------------------------|-------------------------|---------------------------|
| 1. Belmont Street | 8. Elm Park | 15. South High |
| 2. Burncoat High | 9. Flagg Street | 16. Union Hill #2 |
| 3. Burncoat Middle | 10. Forest Grove Middle | 17. Wawecus Road |
| 4. Chandler Elementary | 11. McGrath Elementary | 18. West Tatnuck |
| 5. Chandler Magnet | 12. Mill Swan | 19. Worcester Arts Magnet |
| 6. Clark Street | 13. New Citizens Center | |
| 7. Doherty High | 14. North High | |

Window Projects



Schools With Major Renovation (1950-1978)

- | | |
|------------------|--------------------------|
| 1. Columbus Park | 6. Rice Square |
| 2. Greendale | 7. Thorndyke Road |
| 3. Harlow Street | 8. Tatnuck Magnet |
| 4. May Street | 9. Worcester East Middle |
| 5. Nelson Place | |



MSBA Projects Summary



Since 2012:

Accelerated Repair Projects

(Windows, Roofs, and Boilers)

- **20 Window Projects & 7 Boiler Projects**
- **Total Investment: \$55.5 million (\$41.8 MSBA)**



MSBA Projects

2010 2011 2012 2013 2014 2015 2016 2017 2018



Nelson Place School invited into MSBA Replacement Program.

Total Cost of School: \$55.7 million

MSBA Projects

2010 2011 2012 2013 2014 2015 2016 2017 2018

Accelerated Repair Projects:

- Chandler Magnet School (windows)
- Jacob Hiatt Magnet (boilers)
- Lake View School (windows)
- May Street School (windows)
- New Citizens Center (windows and boiler)

Total Cost of Projects: \$8.4 million

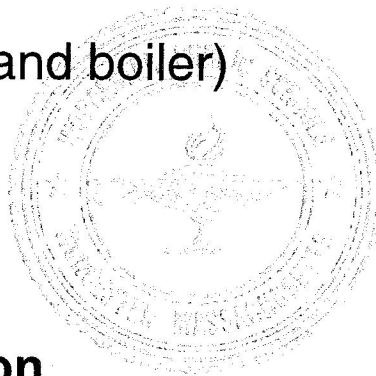


MSBA Projects

2010 2011 2012 2013 2014 2015 2016 2017 2018

Accelerated Repair Projects:

- Columbus Park School (windows and boiler)
- Tatnuck Magnet (windows)
- Worcester Arts Magnet (windows)
- Worcester East Middle (boiler)



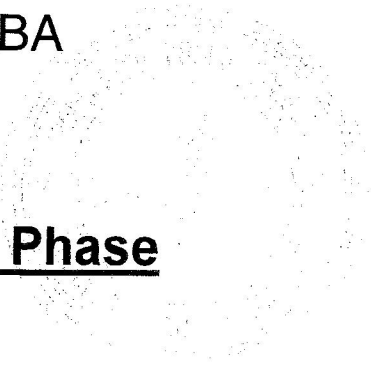
Total Cost of Projects: \$9.2 million

MSBA Projects

2010 2011 2012 2013 2014 2015

South High School invited into MSBA
Renovation/Replacement Program.

Current Status: Feasibility Study Phase



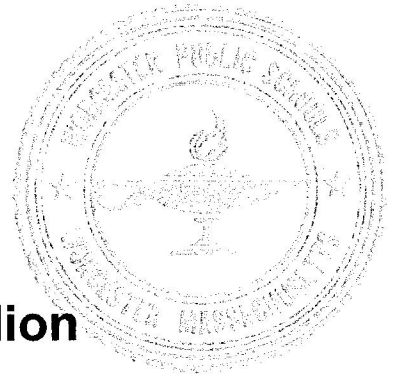
MSBA Projects



Accelerated Repair Projects:

- Clark Street School (windows)
- Goddard Elementary (windows)
- Union Hill School (windows)
- West Tatnuck School (windows)

Total Cost of Projects: \$12.9 million



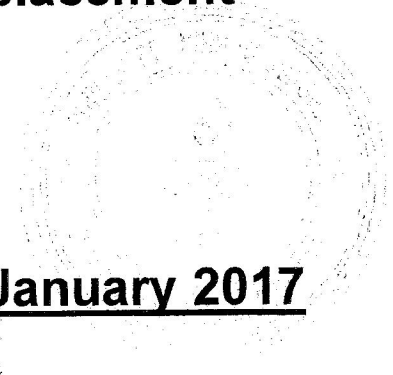
MSBA Projects



District re-submits to MSBA for **Replacement Projects** at:

- Doherty Memorial High School
- Burncoat High School
- Worcester East Middle School

District notification expected in January 2017



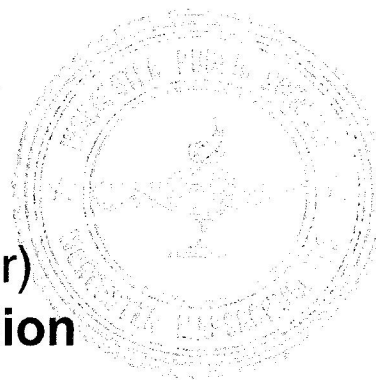
MSBA Projects



Accelerated Repair Projects:

- Jacob Hiatt Magnet (windows)
- Flagg Street (windows)
- McGrath Elementary (windows)
- Grafton Street (windows and boiler)

Total Cost of Projects: \$13.1 million



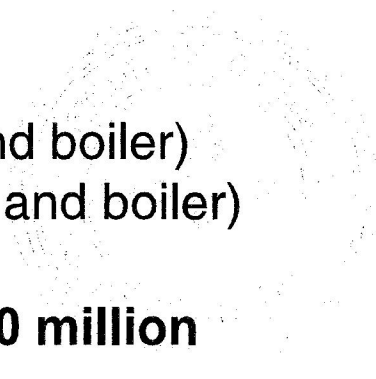
MSBA Projects



Accelerated Repair Projects:

- Belmont Street (windows)
- Chandler Elementary (windows and boiler)
- Gerald Creamer Center (windows and boiler)
- Wawecus Road School (windows)

Estimated Cost of Projects: \$12.0 million



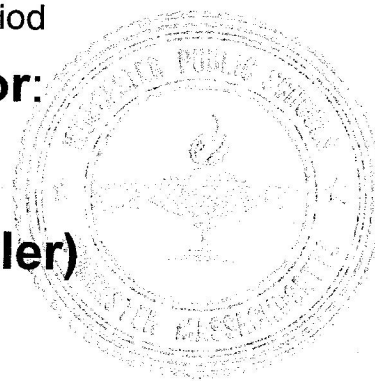
MSBA Projects



District will request School Committee and City Council to authorize the district to submit in 2017 Statement of Interest Period

Window Replacement Projects for:

1. Burncoat High
2. Elm Park Community
3. Lincoln Street (& Roof and Boiler)
4. Rice Square
5. Thorndyke Road



PCB Management Best Practices



Schools Constructed (1950-1978)

1. Belmont Street	8. Elm Park	15. South High (MSBA Feasibility Phase)
2. Burncoat High	9. Flagg Street	16. Union Hill #2
3. Burncoat Middle	10. Forest Grove Middle	17. Wawecus Road
4. Chandler Elementary	11. McGrath Elementary	18. West Tatnuck
5. Chandler Magnet	12. Mill Swan	19. Worcester Arts Magnet
6. Clark Street	13. New Citizens Center	
7. Doherty High	14. North High	

MSBA Completed windows	Windows Replaced	2017 SOI Submittal	Core Project Submittal
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PCB Management Best Practices



Schools With Major Renovation (1950-1978)	
1. Columbus Park	6. Rice Square
2. Greendale	7. Thorndyke Road
3. Harlow Street	8. Tatnuck Magnet
4. May Street	9. Worcester East Middle
5. Nelson Place	



Summary



\$53.8 million investment into **Management Best Practices and Window Replacements** since 2012 in addition to replacement of Nelson Place School (**\$55.7 million**) and South High School (\$ TBD).

ITEM: gb #7-27

STANDING COMMITTEE: **JOINT MEETING OF THE STANDING COMMITTEE ON
FINANCE AND OPERATIONS AND THE CITY
COUNCIL'S STANDING COMMITTEE ON EDUCATION**

DATE OF MEETING: Monday, February 6, 2017

ITEM: Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/Miss McCullough/
Miss Biancheria (January 5, 2017)

Request that the Administration make a presentation on the projected FY18 Budget to the Joint Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.

PRIOR ACTION:

1-19-17 - Referred to the Joint Meeting of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.

BACKUP: The Administration will provide the backup prior to the meeting.

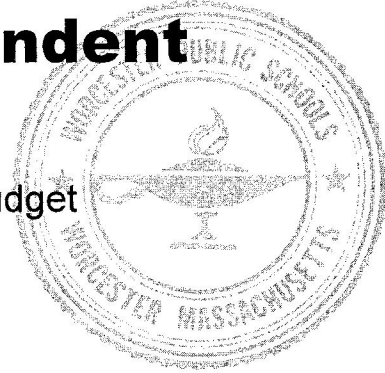


Worcester Public Schools

2014 | 2015 | 2016

Report of the Superintendent FY18 Budget

Preliminary Estimates based on Governor's Budget

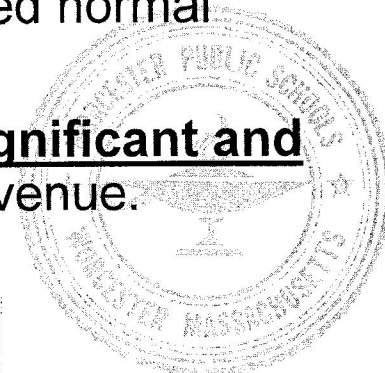


February 2017



FY18 Budget Themes:

- Enrollment Changes & Low Inflation Rate
- Certain costs continual to exceed normal inflation.
- School Resource Needs are **significant and urgent** but exceed available revenue.





Sources of Funding:

For each dollar received

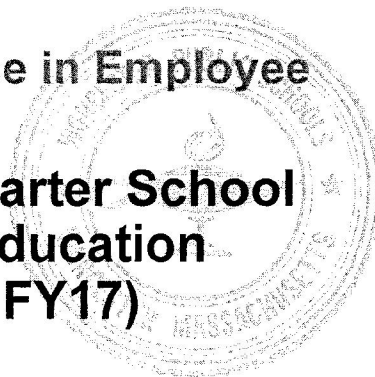


Governor's Budget Summary:

- **Foundation Budget**

- Foundation Aid District (of 92 districts)
- Continued Low Inflation Rate
- \$66 million Statewide Increase in Employee Benefit Assumption

- **Continues Underfunding Charter School Reimbursement & Special Education Circuit Breaker (\$935,000 in FY17)**





Governor's Budget Summary:

Foundation Budget

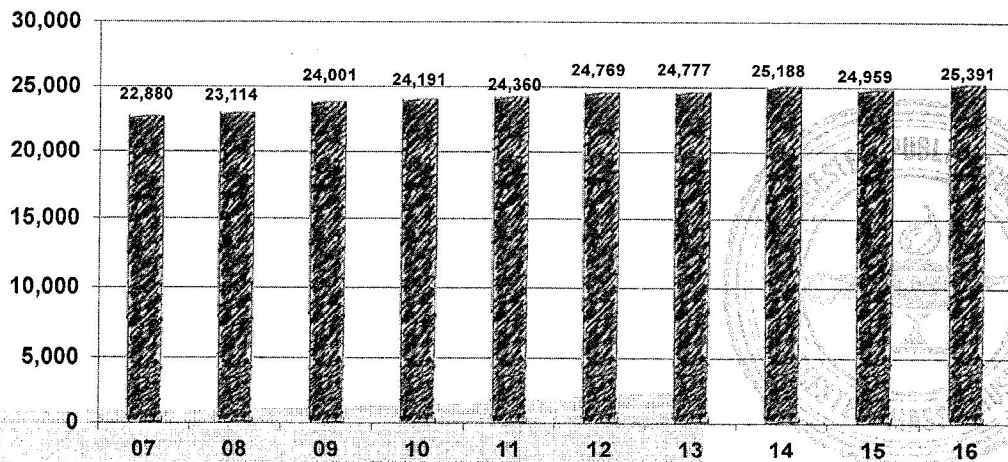
- Based on student enrollment as of October 1, 2016.
- State's per pupil funding formula with differentiated rates for grade or program adjusted annually for inflation.



WPS Enrollment:

Enrollment Trends:

1 year: 1.7%
5 year: 2.5%
9 year: 11.0%

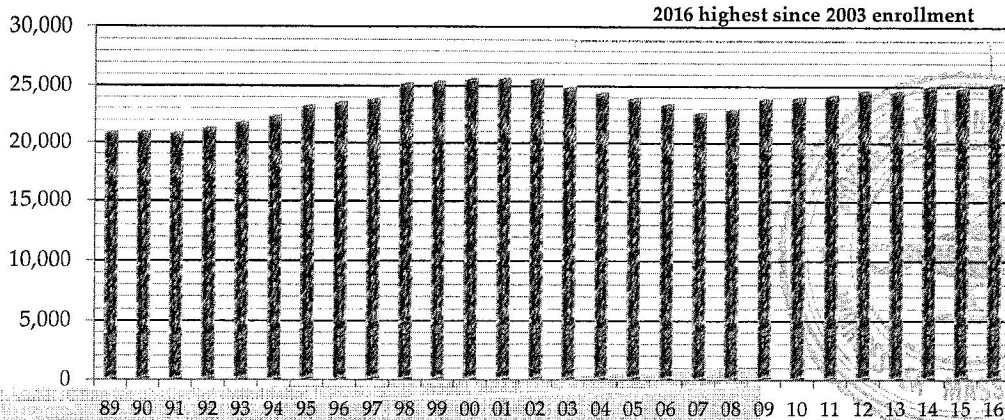




WPS Enrollment:

Enrollment Trends:

10 year (2006):	7.5%
15 year (2001):	-1.9%
20 year (1996):	7.0%
25 year (1991):	20.6%



1998 - Merger with Worcester Vocational Schools
 2004 & 2007 - Closed 4 schools each year



WPS Enrollment:

Grades	Enrollment 10/1/16	Change from Last Year
Pre-School	1,299	35
Grades K-6	13,586	105
Grades 7-8	3,363	71
Grades 9-12	<u>7,143</u>	<u>221</u>
Total	25,391	432 1.7%

Individual schools had enrollment changes from 15% to -19%



FY17 Foundation Enrollment*:

Category	Enrollment	Per Pupil Rate	Foundation Budget
Pre-Kindergarten	556	\$3,672	\$2,060,017
ELL Pre-K	744	\$4,693	\$3,510,973
Kindergarten	1,317	\$7,344	\$9,759,202
Grades 1-5	6,745	\$7,388	\$50,279,328
Grades 6-8	4,449	\$7,004	\$31,539,791
Grades 9-12	4,505	\$8,733	\$39,637,237
ELL K-12	8,218	\$9,386	\$77,482,774
Vocational (Ch 74)	1,866	\$13,317	\$24,970,853
Special Ed - In	1,035	\$25,557	\$26,498,510
Special Ed - Out	252	\$26,696	\$6,727,478
Econ. Disadv.	<u>16,619</u>	<u>\$4,181</u>	<u>\$69,482,543</u>
Total	27,381*	Avg: \$12,332	\$341,948,705

* Foundation Enrollment includes resident charter school and school choice students

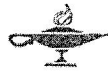


FY18 Foundation Budget

	FY17	FY18	Change	% Change
Enrollment*	27,381	27,751	370	1.35%
Foundation Budget	\$332,590,292	\$341,948,705	\$9,358,413	2.81%
Required City Contrib.	\$97,188,059	\$97,415,574	\$227,515	0.23%
Chapter 70 Aid	\$235,402,233	\$244,533,131	\$9,130,898	3.88%
Required Spending	\$332,590,292	\$341,948,705	\$9,358,413	2.81%

Note: Foundation Budget / Required Spending of \$341,948,705 includes Charter School and School Choice Tuition (\$28,186,085) and City Costs Towards Education (\$5,542,000) and Excludes Student Transportation, Crossing Guards, Adult Education and Building Rentals (\$12,546,372)

* Foundation Enrollment includes resident charter school and school choice students



FY8 Foundation Changes

	FY17	FY18	Change
English Language Learners (Overall Category Funding):			
- Enrollment	8,947	8,218	-729
- Foundation Budget	\$83,052,227	\$77,482,774	-\$5,569,453
Economically Disadvantaged:			
- Enrollment	16,076	16,619	543
- Foundation Budget	\$66,474,260	\$69,482,543	\$3,008,283
Employee Benefits			
- Foundation Budget	\$31,931,613	\$33,698,367	\$1,766,754



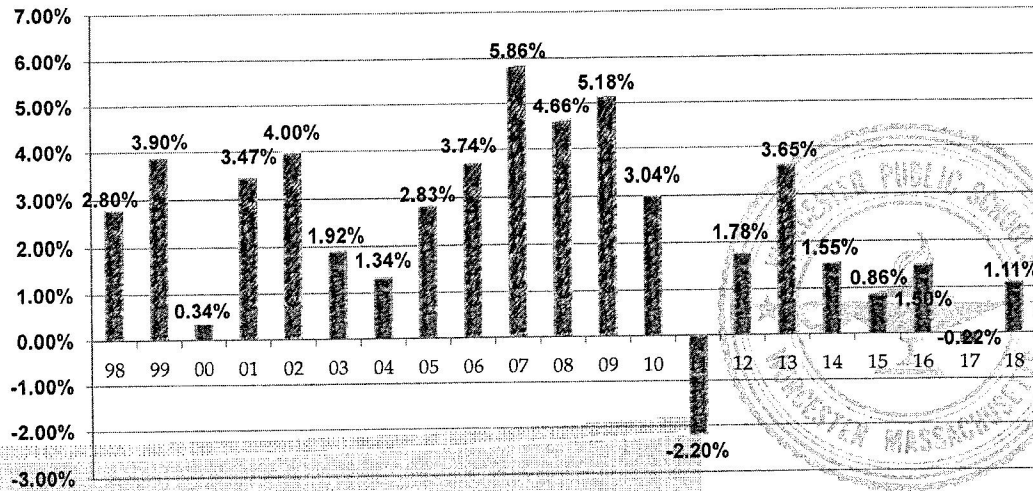
Foundation Budget Summary:

Foundation Category	Amount
Per Pupil Inflation Rate (1.11%)	\$3,691,752
Enrollment Increase (370 students)	\$3,325,408
Economically Disadvantaged Enrollment Increase	\$2,245,305
Foundation Budget Employee Benefit Change	\$1,766,074
ELL Enrollment Change (Differential Funding)	<u>-\$1,670,126</u>
TOTAL FOUNDATION BUDGET CHANGE	\$9,358,413



Foundation Budget Inflation Rate:

Price Deflator Index for State & Local Governments



FY18 General Fund Budget

Revenue Source:	FY17	FY18	Change
Ch70 State Aid	\$235,402,232	\$244,533,131	\$9,130,899
Charter Reimbursement	\$1,815,469	\$2,189,622	\$374,153
City Contrib. – NSS	\$100,698,356	\$100,925,871	\$227,515
City Contrib. - Non NSS	\$12,546,372	\$12,546,372	\$0
Less: Charter Tuition	-\$24,542,124	-\$25,089,012	\$546,888
Less: School Choice	-\$2,767,477	-\$2,848,508	\$81,031
Less: Special Educ. Offset	<u>-\$187,025</u>	<u>-\$248,565</u>	<u>\$61,540</u>
TOTAL BUDGET	\$322,965,803	\$332,008,911	\$9,043,108



Allocation of Funding:

For each dollar spent:



FY18 Budget Factors:

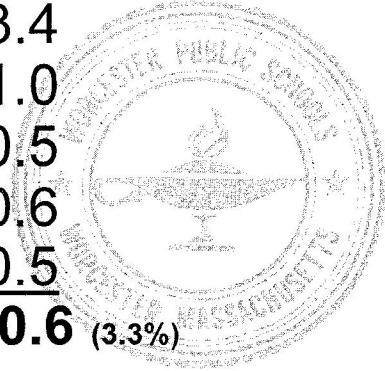
- Level Service Cost Increases
- Enrollment Shifts & Changes
- School and Student Supports
- Textbooks, Instructional Supplies & Materials, Furniture, and Technology.





FY18 Level Service Budget:

<u>Category</u>	<u>Increase</u>
Employee Salaries:	\$ 4.6
Health Insurance (at 7.5%):	\$ 3.4
Tuition Assessments:	\$ 1.0
Retirement Assessment:	\$ 0.5
Transportation:	\$ 0.6
All other areas:	\$ 0.5
Level Service Increase:	\$10.6 (3.3%)



School Resource Allocation Meetings:

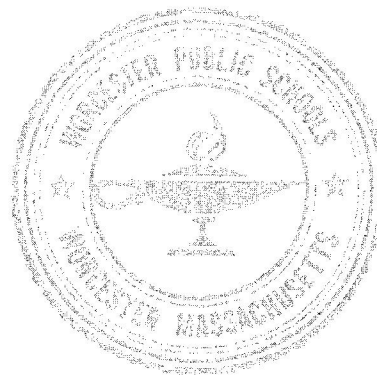
<u>Instructional Positions</u>	<u>School Support Staff</u>
<ul style="list-style-type: none"> • Elementary Class Size • Secondary Content Area Teachers • School Adjustment or Psychologists • Instructional Coaches & Lead Teachers • Guidance Counselors • Assistant Principals • Wrap Around Coordinators • Tutors 	<ul style="list-style-type: none"> • School Clerical • Kindergarten IA's • Custodians • School Nurse • Crossing Guard
	<p><u>Estimated School Needs Requests</u></p> <p>\$9.6 million</p>





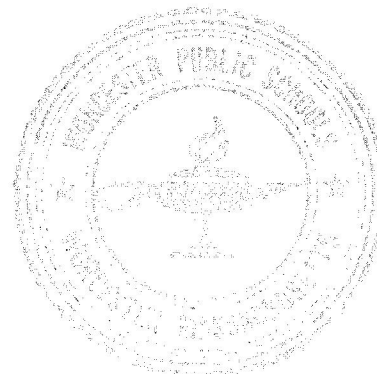
Elementary Class Size:

Class Sizes	Current Levels (586)
Less than 23	361 (62%)
23-26	176 (30%)
27-30	46 (8%)
31+	3 (0%)
Average	21.5



Elementary Class Size:

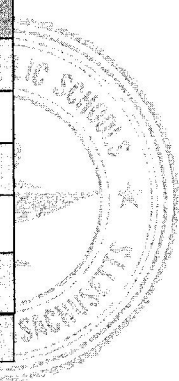
Class Sizes	Current Levels (586)	17-18 No added Staff
Less than 23	361 (62%)	331 (56%)
23-26	176 (30%)	189 (32%)
27-30	46 (8%)	56 (10%)
31+	3 (0%)	10 (2%)
Average	21.5	22.2





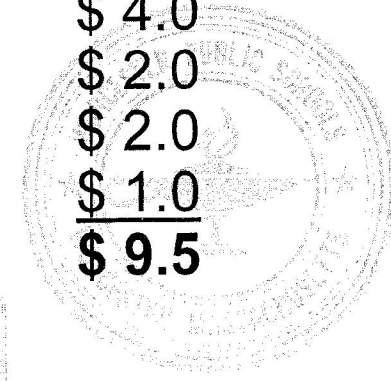
Elementary Class Size:

Class Sizes	Current Levels (586)	17-18 No added Staff	17-18 +37 Teachers
Less than 23	361 (62%)	331 (56%)	442 (71%)
23-26	176 (30%)	189 (32%)	181 (29%)
27-30	46 (8%)	56 (10%)	0 (0%)
31+	3 (0%)	10 (2%)	0 (0%)
Average	21.5	22.2	21.0
			\$2.7 million



School Resource Allocation Meetings:

<u>Category</u>	<u>Request</u>
Professional Learning:	\$ 0.5
Textbooks:	\$ 4.0
Instructional Materials/Tech	\$ 2.0
Student Furniture:	\$ 2.0
Building Repairs	\$ 1.0
Total School Supports:	\$ 9.5





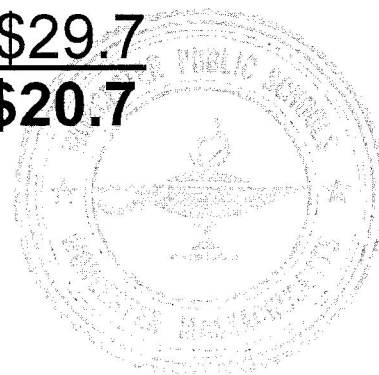
Summary of Resource Needs:

<u>Category</u>	<u>Increase</u>
Level Service	\$10.6
School Requests - Positions	\$ 9.6
School Requests - Other	\$ 9.5
Total Cost Increase:	\$29.7



Summary of Resource Needs:

Revenue Increase:	\$ 9.0
Resource Needs:	<u>\$29.7</u>
Revenue to Needs Gap:	-\$20.7





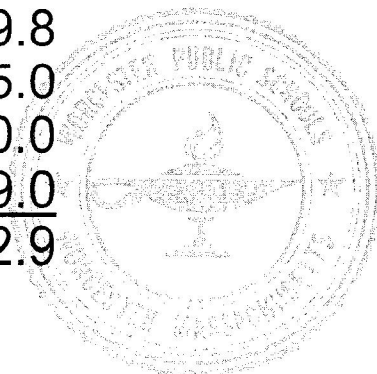
NEXT STEPS:

- District Review of School Resource Allocation Requests.
- Develop Budget Recommendations using district's **Seven Point Plan For Advancing Student Achievement and Program Sustainability**



Foundation Budget Gaps

<u>Category</u>	<u>Impact</u>
Health Insurance:	\$29.1
Special Education:	\$29.8
English Language Learners:	\$ 5.0
Low Income Students:	\$20.0
Inflation Factor Adjustment:	<u>\$ 9.0</u>
FBRC Final Report Impact:	\$92.9



 **Foundation Budget Gaps**

How would Worcester spend the funds:

<u>Area</u>	<u>Cost (\$millions)</u>
Elementary Teachers:	\$ 9.0
Secondary Course Offerings:	\$ 9.3
Full Day Pre-K and K-3 Supports:	\$10.0
Instructional Supplies:	\$ 9.3
Teacher Specialist & Support:	\$15.8
School Maintenance:	\$11.4
Professional Learning:	\$ 3.1
Spending to Address Foundation Gap:	\$67.9



 **Foundation Budget Targeted Areas**

How would Worcester spend the funds:

ELL and Low Income students \$25 million

Replicate successful turnaround practices that were used in each of our three Level 4 schools at our lowest performing schools as measured by their state's accountability status.





FY18 Budget Schedule:

- Continued Stakeholder Input and Budget Priorities
- House of Representatives (April 12)*
- **FY18 Budget to School Committee:
May 12, 2017**



* City and WPS generally use local aid funding in the House of Representative's version of the state budget for recommended budget document

ITEM: gb #7-31

STANDING COMMITTEE: **JOINT MEETING OF THE STANDING COMMITTEE ON
FINANCE AND OPERATIONS AND THE CITY
COUNCIL'S STANDING COMMITTEE ON EDUCATION**

DATE OF MEETING: Monday, February 6, 2017

ITEM: Mr. Foley/Ms. Colorio/Mr. Monfredo/Mr. O'Connell/Miss Biancheria
(January 9, 2017)

To explore ways in which the Worcester Public Schools can encourage greater levels of student and family participation and attendance at the Veterans Day events.

PRIOR ACTION:

- 1-19-17 - Referred to the Joint Meeting of the Standing Committee on Finance and Operations and the City Council's Standing Committee on Education.
Miss Biancheria made the following amendment to the item:
To explore ways in which the Worcester Public Schools can encourage greater levels of student **and family** participation and attendance at the Veterans Day events.
On a voice vote, the motion was approved.
Mr. O'Connell made the following motion:
Request that the Administration interact with the Veterans Council as to recommendations that it might have for the involvement of our young people in the events for Veterans Day, Memorial Day, Flag Day and other events that take place in the community.
On a voice vote, the motion was approved.
Mr. O'Connell requested that the Administration provide the School Committee, City Council and Veterans Council with a list of the schools that have Memorial Day events.

BACKUP: A discussion will take place at the meeting regarding this item.